

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 2021

or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number 001-37419



**PDC ENERGY, INC.**

(Exact name of registrant as specified in its charter)

**Delaware**  
(State of incorporation)

**95-2636730**  
(I.R.S. Employer Identification No.)

**1775 Sherman Street, Suite 3000**  
**Denver, Colorado 80203**  
(Address of principal executive offices) (Zip code)

**Registrant's telephone number, including area code: (303) 860-5800**

Securities registered pursuant to Section 12(b) of the Act.

<u>Title of each class</u>	<u>Ticker Symbol</u>	<u>Name of each exchange on which registered</u>
Common stock, par value \$0.01 per share	PDCE	Nasdaq Global Select Market

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes x No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company or an emerging growth company. See definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large Accelerated Filer	<input checked="" type="checkbox"/>	Accelerated filer	<input type="checkbox"/>
Non-accelerated filer	<input type="checkbox"/>	Smaller reporting company	<input type="checkbox"/>
		Emerging growth company	<input type="checkbox"/>

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date: 99,315,624 shares of the Company's Common Stock (\$0.01 par value) were outstanding as of April 23, 2021.

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## SPECIAL NOTE REGARDING FORWARD-LOOKING STATEMENTS

This Quarterly Report on Form 10-Q contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 ("Securities Act") and Section 21E of the Securities Exchange Act of 1934 ("Exchange Act") and the United States ("U.S.") Private Securities Litigation Reform Act of 1995 regarding our business, financial condition, results of operations and prospects. All statements other than statements of historical fact included in and incorporated by reference into this report are "forward-looking statements." Words such as expect, anticipate, intend, plan, believe, seek, estimate, schedule and similar expressions or variations of such words are intended to identify forward-looking statements herein. Forward-looking statements include, among other things, statements regarding future: production, costs and cash flows; impacts of Colorado political matters, including recent rulemaking initiatives influencing our ability to continue to obtain permits; drilling locations, zones and growth opportunities; commodity prices and differentials; capital expenditures and projects, including the number of rigs employed; cash flows from operations relative to future capital investments; financial ratios and compliance with covenants in our revolving credit facility and other debt instruments; impacts of certain accounting and tax changes; ability to meet our volume commitments to midstream providers and timing and adequacy of midstream infrastructure; the potential return of capital to shareholders through buybacks of shares and/or payments of dividends; ongoing compliance with our consent decree; risk of our counterparties non-performance on derivative instruments; and our ability to repay our 1.125% convertible notes due 2021 (the "2021 Convertible Notes") and fund planned activities.

The above statements are not the exclusive means of identifying forward-looking statements herein. Although forward-looking statements contained in this report reflect our good faith judgment, such statements can only be based on facts and factors currently known to us. Forward-looking statements are always subject to risks and uncertainties, and become subject to greater levels of risk and uncertainty as they address matters further into the future. Throughout this report or accompanying materials, we may use the term "projection" or similar terms or expressions, or indicate that we have "modeled" certain future scenarios. We typically use these terms to indicate our current thoughts on possible outcomes relating to our business or our industry in periods beyond the current fiscal year. Because such statements relate to events or conditions further in the future, they are subject to increased levels of uncertainty.

Important factors that could cause actual results to differ materially from the forward-looking statements include, but are not limited to:

- the coronavirus 2019 ("COVID-19") pandemic, including its effects on commodity prices, downstream capacity, employee health and safety, business continuity and regulatory matters;
  - changes in global production volumes and demand, including economic conditions that might impact demand and prices for the products we produce;
  - impacts of political and regulatory developments in Colorado, particularly with respect to additional permit scrutiny;
  - geopolitical factors, such as events that may reduce or increase production from particular oil-producing regions and/or from members of the Organization of Petroleum Exporting Countries;
  - volatility of prices for crude oil, natural gas and natural gas liquids ("NGLs") and the risk of an extended period of depressed prices, including risks relating to decreased revenue, income and cash flow, write-downs and impairments and availability of capital;
  - volatility and widening of differentials;
  - reductions in the borrowing base under our revolving credit facility;
  - impact of governmental policies and/or regulations, including changes in environmental and other laws, the interpretation and enforcement of those laws and regulations, liabilities arising thereunder and the costs to comply with those laws and regulations;
  - declines in the value of our crude oil, natural gas and NGLs properties resulting in impairments;
  - changes in estimates of proved reserves;
  - inaccuracy of reserve estimates and expected production rates;
  - potential for production decline rates from our wells being greater than expected;
  - timing and extent of our success in discovering, acquiring, developing and producing reserves;
  - availability and cost of sufficient pipeline, gathering and other transportation facilities and related infrastructure to process and transport our production and the impact of these facilities and regional capacity on the prices we receive for our production;
  - risks incidental to the drilling and operation of crude oil and natural gas wells;
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- difficulties in integrating our operations and potential effects on capital requirements as a result of any significant acquisitions or acreage exchanges;
- increases in costs and expenses;
- limitations in the availability of supplies, materials, contractors and services that may delay the drilling or completion of our wells;
- potential losses of acreage due to lease expirations or otherwise;
- future cash flows, liquidity and financial condition;
- competition within the oil and gas industry;
- availability and cost of capital;
- success in marketing our crude oil, natural gas and NGLs;
- effect of crude oil and natural gas derivative activities;
- impact to our operations, personnel retention, strategy, stock price and expenses caused by the actions of activist shareholders;
- impact of environmental events, governmental and other third-party responses to such events and our ability to insure adequately against such events;
- cost of pending or future litigation;
- our ability to replace our oil and natural gas reserves;
- title defects in our oil and natural gas properties;
- civil unrest, terrorist attacks and cyber threats;
- our ability to retain or attract senior management and key technical employees; and
- success of strategic plans, expectations and objectives for our future operations.

Further, we urge you to carefully review and consider the cautionary statements and disclosures, specifically those under *Item 1A, Risk Factors* made in our Annual Report on Form 10-K for the year ended December 31, 2020 filed with the U.S. Securities and Exchange Commission ("SEC") for further information on risks and uncertainties that could affect our business, financial condition, results of operations and prospects, which are incorporated by this reference as though fully set forth herein. We caution you not to place undue reliance on the forward-looking statements, which speak only as of the date of this report. **We undertake no obligation to update any forward-looking statements in order to reflect any event or circumstance occurring after the date of this report or currently unknown facts or conditions or the occurrence of unanticipated events. All forward-looking statements are qualified in their entirety by this cautionary statement.**

#### REFERENCES

Unless the context otherwise requires, references in this report to "PDC Energy," "PDC," "the Company," "we," "us," "our" or "ours" refer to the registrant, PDC Energy, Inc. and all subsidiaries consolidated for the purposes of its financial statements.

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## PART I - FINANCIAL INFORMATION

## ITEM 1. FINANCIAL STATEMENTS

**PDC ENERGY, INC.**  
**Condensed Consolidated Balance Sheets**  
*(in thousands, except share and per share data)*  
*(Unaudited)*

	March 31, 2021	December 31, 2020
<b>Assets</b>		
Current assets:		
Cash and cash equivalents	\$ 59,067	\$ 2,623
Accounts receivable, net	256,837	244,251
Fair value of derivatives	8,032	48,869
Prepaid expenses and other current assets	11,323	12,505
<b>Total current assets</b>	<b>335,259</b>	<b>308,248</b>
Properties and equipment, net	4,832,798	4,859,199
Fair value of derivatives	15,587	9,565
Other assets	57,013	60,961
<b>Total Assets</b>	<b>\$ 5,240,657</b>	<b>\$ 5,237,973</b>
<b>Liabilities and Stockholders' Equity</b>		
Liabilities		
Current liabilities:		
Accounts payable	\$ 120,647	\$ 90,635
Production tax liability	126,144	124,475
Fair value of derivatives	197,967	98,152
Funds held for distribution	209,448	177,132
Accrued interest payable	20,975	14,734
Other accrued expenses	72,935	81,715
Current portion of long-term debt	195,451	193,014
<b>Total current liabilities</b>	<b>943,567</b>	<b>779,857</b>
Long-term debt	1,242,108	1,409,548
Asset retirement obligations	125,193	132,637
Fair value of derivatives	52,335	36,359
Other liabilities	290,386	264,034
<b>Total liabilities</b>	<b>2,653,589</b>	<b>2,622,435</b>
Commitments and contingent liabilities		
Stockholders' equity		
Common shares - par value \$0.01 per share, 150,000,000 authorized, 99,367,276 and 99,758,720 issued as of March 31, 2021 and December 31, 2020, respectively	994	998
Additional paid-in capital	3,369,272	3,387,754
Accumulated deficit	(781,301)	(772,265)
Treasury shares - at cost, 51,094 and 37,510 as of March 31, 2021 and December 31, 2020, respectively	(1,897)	(949)
<b>Total stockholders' equity</b>	<b>2,587,068</b>	<b>2,615,538</b>
<b>Total Liabilities and Stockholders' Equity</b>	<b>\$ 5,240,657</b>	<b>\$ 5,237,973</b>

See accompanying Notes to Condensed Consolidated Financial Statements

**PDC ENERGY, INC.**  
**Condensed Consolidated Statements of Operations**  
*(in thousands, except per share data)*  
*(Unaudited)*

	<b>Three Months Ended March 31,</b>	
	<b>2021</b>	<b>2020</b>
<b>Revenues</b>		
Crude oil, natural gas and NGLs sales	\$ 468,119	\$ 320,315
Commodity price risk management gain (loss), net	(181,256)	434,698
Other income (expense)	(827)	2,017
<b>Total revenues</b>	<b>286,036</b>	<b>757,030</b>
<b>Costs, expenses and other</b>		
Lease operating expense	41,804	49,534
Production taxes	29,492	18,470
Transportation, gathering and processing expense	21,732	13,496
Exploration, geologic and geophysical expense	354	136
General and administrative expense	32,677	62,165
Depreciation, depletion and amortization	146,763	176,157
Accretion of asset retirement obligations	3,128	2,620
Impairment of properties and equipment	190	881,074
Loss (gain) on sale of properties and equipment	(212)	(179)
Other	48	2,144
<b>Total costs, expenses and other</b>	<b>275,976</b>	<b>1,205,617</b>
<b>Income (loss) from operations</b>	<b>10,060</b>	<b>(448,587)</b>
Interest expense, net	(19,041)	(24,173)
<b>Income (loss) before income taxes</b>	<b>(8,981)</b>	<b>(472,760)</b>
Income tax benefit (expense)	(55)	7,745
<b>Net income (loss)</b>	<b>\$ (9,036)</b>	<b>\$ (465,015)</b>
<b>Earnings (loss) per share:</b>		
Basic	\$ (0.09)	\$ (4.94)
Diluted	\$ (0.09)	\$ (4.94)
<b>Weighted-average common shares outstanding:</b>		
Basic	99,702	94,077
Diluted	99,702	94,077

*See accompanying Notes to Condensed Consolidated Financial Statements*

**PDC ENERGY, INC.**  
**Condensed Consolidated Statements of Cash Flows**  
*(in thousands)*  
*(Unaudited)*

	<b>Three Months Ended March 31,</b>	
	<b>2021</b>	<b>2020</b>
<b>Cash flows from operating activities:</b>		
Net loss	\$ (9,036)	\$ (465,015)
Adjustments to net loss to reconcile to net cash from operating activities:		
Net change in fair value of unsettled commodity derivatives	150,606	(388,875)
Depreciation, depletion and amortization	146,763	176,157
Impairment of properties and equipment	190	881,074
Accretion of asset retirement obligations	3,128	2,620
Non-cash stock-based compensation	5,020	5,672
Gain on sale of properties and equipment	(212)	(179)
Amortization and write-off of debt discount, premium and issuance costs	3,837	3,640
Deferred income taxes	—	(6,331)
Other	(305)	1,011
Changes in assets and liabilities	53,068	56,507
Net cash from operating activities	353,059	266,281
<b>Cash flows from investing activities:</b>		
Capital expenditures for development of crude oil and natural gas properties	(109,048)	(190,768)
Capital expenditures for other properties and equipment	(69)	(455)
Acquisition of crude oil and natural gas properties	—	(139,812)
Proceeds from sale of properties and equipment	4,370	793
Proceeds from divestitures	—	62
Net cash from investing activities	(104,747)	(330,180)
<b>Cash flows from financing activities:</b>		
Proceeds from revolving credit facility and other borrowings	229,000	917,000
Repayment of revolving credit facility and other borrowings	(397,000)	(304,000)
Payment of debt issuance costs	—	(4,666)
Purchase of treasury shares	(21,067)	(23,819)
Purchase of treasury shares for employee stock-based compensation tax withholding obligations	(2,356)	(7,693)
Redemption of senior notes	—	(452,153)
Principal payments under financing lease obligations	(445)	(489)
Net cash from financing activities	(191,868)	124,180
<b>Net change in cash, cash equivalents and restricted cash</b>	<b>56,444</b>	<b>60,281</b>
<b>Cash, cash equivalents and restricted cash, beginning of period</b>	<b>2,623</b>	<b>963</b>
<b>Cash, cash equivalents and restricted cash, end of period</b>	<b>\$ 59,067</b>	<b>\$ 61,244</b>

*See accompanying Notes to Condensed Consolidated Financial Statements*

**PDC ENERGY, INC.**  
**Condensed Consolidated Statements of Stockholders' Equity**  
*(in thousands)*  
*(Unaudited)*

	Three Months Ended March 31, 2021						
	Common Stock			Treasury Stock		Accumulated Deficit	Total Stockholders' Equity
	Shares	Amount	Additional Paid-in Capital	Shares	Amount		
<b>Balance, January 1, 2021</b>	99,759	\$ 998	\$ 3,387,754	(38)	\$ (949)	\$ (772,265)	\$ 2,615,538
Net loss	—	—	—	—	—	(9,036)	(9,036)
Stock-based compensation	209	2	3,670	—	1,348	—	5,020
Purchase of treasury shares for employee stock-based compensation tax withholding obligations	—	—	—	(81)	(2,356)	—	(2,356)
Retirement of treasury shares for employee stock-based compensation tax withholding obligations	(33)	—	(1,091)	33	1,091	—	—
Purchase of treasury shares	—	—	—	(598)	(22,098)	—	(22,098)
Retirement of treasury shares	(568)	(6)	(21,061)	568	21,067	—	—
Issuance of treasury shares	—	—	—	65	—	—	—
<b>Balance, March 31, 2021</b>	<u>99,367</u>	<u>\$ 994</u>	<u>\$ 3,369,272</u>	<u>(51)</u>	<u>\$ (1,897)</u>	<u>\$ (781,301)</u>	<u>\$ 2,587,068</u>

	Three Months Ended March 31, 2020						
	Common Stock			Treasury Stock		Accumulated Deficit	Total Stockholders' Equity
	Shares	Amount	Additional Paid-in Capital	Shares	Amount		
<b>Balance, January 1, 2020</b>	61,652	\$ 617	\$ 2,384,309	(35)	\$ (1,474)	\$ (47,945)	\$ 2,335,507
Net loss	—	—	—	—	—	(465,015)	(465,015)
Issuance pursuant to acquisition	39,182	391	1,014,921	—	—	—	1,015,312
Stock-based compensation	121	1	3,713	—	1,958	—	5,672
Purchase of treasury shares for employee stock-based compensation tax withholding obligations	—	—	—	(306)	(7,693)	—	(7,693)
Retirement of treasury shares for employee stock-based compensation tax withholding obligations	(251)	(3)	(6,425)	251	6,428	—	—
Purchase of treasury shares	—	—	—	(1,266)	(23,819)	—	(23,819)
Retirement of treasury shares	(1,266)	(12)	(23,807)	1,266	23,819	—	—
Issuance of treasury shares	—	—	—	69	—	—	—
<b>Balance, March 31, 2020</b>	<u>99,438</u>	<u>\$ 994</u>	<u>\$ 3,372,711</u>	<u>(21)</u>	<u>\$ (781)</u>	<u>\$ (512,960)</u>	<u>\$ 2,859,964</u>

See accompanying Notes to Condensed Consolidated Financial Statements

**PDC ENERGY, INC.**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**March 31, 2021**  
*(Unaudited)*

**NOTE 1 - NATURE OF OPERATIONS AND BASIS OF PRESENTATION**

PDC Energy, Inc. is a domestic independent exploration and production company that acquires, explores and develops properties for the production of crude oil, natural gas and NGLs, with operations in the Wattenberg Field in Colorado and the Delaware Basin in west Texas. Our operations in the Wattenberg Field are focused in the horizontal Niobrara and Codell plays and our Delaware Basin operations are primarily focused in the horizontal Wolfcamp zones. As of March 31, 2021, we owned an interest in approximately 3,600 gross productive wells.

The accompanying unaudited condensed consolidated financial statements include the accounts of PDC and our wholly-owned subsidiaries. All material intercompany accounts and transactions have been eliminated in consolidation. In our opinion, the accompanying condensed consolidated financial statements contain all adjustments, consisting of normal recurring adjustments necessary for a fair statement of the results of interim periods presented in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP") and with the instructions to Form 10-Q and Article 10 of Regulation S-X of the SEC. Accordingly, pursuant to such rules and regulations, certain notes and other financial information included in audited financial statements have been condensed or omitted. The December 31, 2020 condensed consolidated balance sheet data was derived from audited statements, but does not include all disclosures required by U.S. GAAP. The information presented in this Quarterly Report on Form 10-Q should be read in conjunction with our audited consolidated financial statements and notes thereto included in our 2020 Form 10-K. Our results of operations and cash flows for the three months ended March 31, 2021 are not necessarily indicative of the results to be expected for the full year or any other future period.

**NOTE 2 - BUSINESS COMBINATION**

In January 2020, we merged with SRC Energy Inc. ("SRC") in a transaction valued at \$1.7 billion, inclusive of SRC's net debt (the "SRC Acquisition"). SRC was an independent oil and natural gas company engaged in the exploration, development and production of unconventional oil and associated liquids-rich natural gas reserves in Weld County, Colorado. The acquisition added approximately 83,000 net acres which are located on large, contiguous acreage blocks in the core of the Wattenberg Field.

Upon closing, we issued approximately 38.9 million shares of our common stock to SRC shareholders and holders of SRC equity awards, reflecting the issuance of 0.158 of a share of our common stock in exchange for each outstanding share of SRC common stock and the cancellation of outstanding SRC equity awards pursuant to the terms of the merger agreement that we entered into with SRC. We finalized the purchase price allocation on December 31, 2020, and we recognized total transaction costs of \$19.9 million for the year ended December 31, 2020.

**PDC ENERGY, INC.**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**March 31, 2021**  
*(Unaudited)*

The following table details our final purchase price, valuation and allocation of the purchase price to the assets acquired and liabilities assumed as a result of the SRC Acquisition:

	<i>(in thousands)</i>
<b>Consideration:</b>	
Cash	\$ 40
Retirement of seller's credit facility	166,238
Total cash consideration	166,278
Common stock issued	1,009,015
Shares withheld in lieu of taxes	6,299
Total consideration	<u>\$ 1,181,592</u>
<b>Recognized amounts of identifiable assets acquired and liabilities assumed:</b>	
<b>Assets acquired:</b>	
Current assets	\$ 145,792
Properties and equipment, net - proved	1,613,674
Properties and equipment, net - unproved	109,615
Properties and equipment, net - other	16,242
Deferred tax asset	189,311
Other assets	11,810
Total assets acquired	<u>2,086,444</u>
<b>Liabilities assumed:</b>	
Current liabilities	(253,967)
Senior notes	(555,500)
Asset retirement obligations	(42,417)
Other liabilities	(52,968)
Total liabilities assumed	<u>(904,852)</u>
Total identifiable net assets acquired	<u>\$ 1,181,592</u>

This acquisition was accounted for under the acquisition method of accounting for business combinations. Accordingly, we conducted assessments of the net assets acquired and recognized amounts for identifiable assets acquired and liabilities assumed at their estimated acquisition date fair values, while transaction and integration costs associated with the acquisition were expensed as incurred. The fair value measurements of assets acquired and liabilities assumed are based on inputs that are not observable in the market, and therefore represent Level 3 inputs. The fair values of crude oil and natural gas properties and asset retirement obligations were measured using valuation techniques that convert future cash flows to a single discounted amount. Significant inputs and assumptions to the valuation of proved and unproved crude oil and natural gas properties include estimates of reserve volumes, future operating and development costs, future commodity prices, lease terms and expirations and a market-based weighted-average cost of capital rate of 10 percent. These inputs require significant judgments and estimates by management at the time of the valuation.

The results of operations for the SRC Acquisition since the closing date have been included in our condensed consolidated financial statements for the three months ended March 31, 2020 and include approximately \$103.5 million of total revenue, and \$13.2 million of income from operations.

**PDC ENERGY, INC.**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**March 31, 2021**  
*(Unaudited)*

*Pro Forma Information.* The following unaudited pro forma financial information represents a summary of the consolidated results of operations for the three months ended March 31, 2020, assuming the acquisition had been completed as of January 1, 2020. The information below reflects certain nonrecurring pro forma adjustments that were directly related to the business combination based on available information and certain assumptions that we believe are reasonable, including (i) the Company's common stock issued to convert SRC's outstanding shares of common stock and the cancellation of equity awards, (ii) the depletion of SRC's fair-valued proved oil and gas properties using the successful efforts method of accounting and (iii) the estimated tax impacts of the proforma adjustments, if any. Additionally, pro forma earnings were adjusted to exclude acquisition-related costs incurred by the Company and SRC totaling approximately \$38.0 million for the three months ended March 31, 2020. The pro forma financial information is not necessarily indicative of the results of operations that would have been achieved if the acquisition had been effective as of these dates, or of future results.

	<b>Three Months Ended March 31, 2020</b>	
	<i>(in thousands, except per share data)</i>	
Total revenue	\$	778,370
Net income (loss)		(425,717)
Earnings (loss) per share:		
Basic	\$	(4.25)
Diluted		(4.25)

**PDC ENERGY, INC.**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**March 31, 2021**  
*(Unaudited)*

**NOTE 3 - REVENUE RECOGNITION**

**Disaggregated Revenue.** The following table presents crude oil, natural gas and NGLs sales disaggregated by commodity and operating region for the periods presented:

Revenue by Commodity and Operating Region	Three Months Ended March 31,		
	2021	2020	Percent Change
	<i>(in thousands)</i>		
<b>Crude oil</b>			
Wattenberg Field	\$ 235,963	\$ 206,649	14 %
Delaware Basin	37,688	42,525	(11)%
Total	273,651	249,174	10 %
<b>Natural gas</b>			
Wattenberg Field	97,022	40,078	142 %
Delaware Basin <sup>(1)</sup>	8,624	(563)	*
Total	105,646	39,515	167 %
<b>NGLs</b>			
Wattenberg Field	77,777	25,241	208 %
Delaware Basin	11,045	6,385	73 %
Total	88,822	31,626	181 %
<b>Crude oil, natural gas and NGLs</b>			
Wattenberg Field	410,762	271,968	51 %
Delaware Basin	57,357	48,347	19 %
Total	\$ 468,119	\$ 320,315	46 %

\* Percent change is not meaningful.

(1) Negative natural gas revenue was due to the deduction for transportation, gathering and processing by the purchaser exceeding the average sales price.

**Contract Assets.** Contract assets include material contributions in aid of construction, which are common in purchase and processing agreements with midstream service providers that are our customers. The intent of the payments is primarily to reimburse the customer for actual costs incurred related to the construction of its gathering and processing infrastructure. Contract assets are included in other assets on the condensed consolidated balance sheets. The contract assets are amortized as a reduction to crude oil, natural gas and NGLs sales revenue during the periods in which the related production is transferred to the customer.

The following table presents the changes in carrying amounts of the contract assets associated with our crude oil, natural gas and NGLs sales revenue for the three months ended March 31, 2021:

	<i>(in thousands)</i>
Beginning balance	\$ 25,872
Reduction to additions previously recognized	(1,134)
Amortized as a reduction to crude oil, natural gas and NGLs sales	(751)
Ending balance	\$ 23,987

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**NOTE 4 - FAIR VALUE MEASUREMENTS**
**Recurring Fair Value Measurements**

**Derivative Financial Instruments.** We measure the fair value of our commodity derivative instruments based upon a pricing model that utilizes market-based inputs, including, but not limited to, the contractual price of the underlying position, current market prices, crude oil and natural gas forward curves, discount rates, volatility factors and nonperformance risk. Nonperformance risk considers the effect of our credit standing on the fair value of derivative liabilities and the effect of our counterparties' credit standings on the fair value of derivative assets. Both inputs to the model are based on published credit default exchange rates and the duration of each outstanding derivative position. We validate our fair value measurement by corroborating the original source of inputs, monitoring changes in valuation methods and assumptions and reviewing counterparty statements and other supporting documentation.

Our crude oil and natural gas fixed-price exchanges are included in Level 2. Our collars are included in Level 3. Our basis exchanges are included in Level 2 and Level 3. The following table presents, for each applicable level within the fair value hierarchy, our derivative assets and liabilities, including both current and non-current portions, measured at fair value on a recurring basis as of the dates indicated:

	Condensed Consolidated Balance Sheet Line Item	March 31, 2021			December 31, 2020		
		Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Total	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Total
<i>(in thousands)</i>							
<b>Derivative assets</b>							
Current	Fair value of derivatives	\$ (390)	\$ 8,422	\$ 8,032	\$ 36,580	\$ 12,289	\$ 48,869
Non-current	Fair value of derivatives	4,611	10,976	15,587	315	9,250	9,565
Total		<u>\$ 4,221</u>	<u>\$ 19,398</u>	<u>\$ 23,619</u>	<u>\$ 36,895</u>	<u>\$ 21,539</u>	<u>\$ 58,434</u>
<b>Derivative liabilities</b>							
Current	Fair value of derivatives	\$ 153,497	\$ 44,470	\$ 197,967	\$ 76,420	\$ 21,732	\$ 98,152
Non-current	Fair value of derivatives	41,173	11,162	52,335	28,125	8,234	36,359
Total		<u>\$ 194,670</u>	<u>\$ 55,632</u>	<u>\$ 250,302</u>	<u>\$ 104,545</u>	<u>\$ 29,966</u>	<u>\$ 134,511</u>

The following table presents a reconciliation of our Level 3 assets and liabilities measured at fair value:

	Three Months Ended March 31,	
	2021	2020
<i>(in thousands)</i>		
Fair value of Level 3 instruments, net asset (liability) beginning of period	\$ (8,427)	\$ 8,414
Changes in fair value included in consolidated statements of operations line item:		
Commodity price risk management gain (loss), net	(33,389)	67,530
Settlements included in condensed consolidated statement of operations line items:		
Commodity price risk management loss, net	5,582	(8,704)
Fair value of Level 3 instruments, net asset (liability) end of period	<u>\$ (36,234)</u>	<u>\$ 67,240</u>
Net change in fair value of Level 3 unsettled derivatives included in consolidated statements of operations line item:		
Commodity price risk management gain (loss), net	<u>\$ (30,863)</u>	<u>\$ 59,417</u>

The significant unobservable input used in the fair value measurement of our derivative contracts is the implied volatility curve, which is provided by a third-party vendor. A significant increase or decrease in the implied volatility, in isolation, would have a directionally similar effect resulting in a significantly higher or lower fair value measurement of our Level 3 derivative contracts. There has been no change in the methodology we apply to measure the fair value of our Level 3 derivative contracts during the periods covered by the financial statements.

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### Nonrecurring Fair Value Measurement

**Acquisitions and impairment of long-lived assets.** We utilize fair value with inputs that are not observable in the market, and are therefore designated as Level 3 within the valuation hierarchy, on a nonrecurring basis for any acquired assets or businesses and to review our proved and unproved crude oil and natural gas properties for possible impairment.

**Asset Retirement Obligations.** We measure the fair value of asset retirement obligations as of the date a well begins drilling or when production equipment and facilities are installed using a discounted cash flow model based on inputs that are not observable in the market and therefore are designated as Level 3 within the valuation hierarchy.

### Other Financial Instruments

The carrying value of the financial instruments included in current assets and current liabilities approximates fair value due to the short-term maturities of these instruments.

**Long-term debt.** The portion of our long-term debt related to our revolving credit facility approximates fair value, as the applicable interest rates are variable and reflective of market rates. We have not elected to account for the portion of our debt related to our senior notes under the fair value option; however, we have determined an estimate of the fair values based on measurements of trading activity and broker or dealer quotes, which are published market prices, and therefore are Level 2 inputs. The table below presents these estimates of the fair value of the portion of our long-term debt related to our senior notes and convertible notes as of the dates indicated:

	March 31, 2021		December 31, 2020	
	Estimated Fair Value	Percent of Par	Estimated Fair Value	Percent of Par
	<i>(in millions)</i>		<i>(in millions)</i>	
<b>Senior Notes:</b>				
2021 Convertible Notes	\$ 198.2	99.1 %	\$ 196.2	98.1 %
2024 Senior Notes	410.4	102.6 %	410.8	102.7 %
2025 Senior Notes	102.8	100.5 %	102.8	100.5 %
2026 Senior Notes	777.8	103.7 %	775.5	103.4 %

### NOTE 5 - COMMODITY DERIVATIVE FINANCIAL INSTRUMENTS

**Objective and Strategy.** Our results of operations and operating cash flows are affected by changes in market prices for crude oil, natural gas and NGLs. To manage a portion of our exposure to price volatility from producing crude oil and natural gas we enter into commodity derivative contracts such as collars, fixed-price exchanges and basis protection exchanges, to protect against price declines in future periods. We do not enter into derivative contracts for speculative or trading purposes.

We believe our commodity derivative instruments continue to be effective in achieving the risk management objectives for which they were intended. Depending on changes in oil and gas futures markets and management's view of underlying supply and demand trends, we may increase or decrease our derivative positions from current levels. As of March 31, 2021, we had derivative instruments in place for a portion of our anticipated production in 2021 through 2023. Our commodity derivative contracts have been entered into at no upfront cost to us as we hedge our anticipated production at the then-prevailing commodity market prices, without adjustment for premium or discount.

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**Commodity Derivative Contracts.** As of March 31, 2021, we had the following outstanding derivative contracts. When aggregating multiple contracts, the weighted-average contract price is shown:

Commodity/ Index/ Maturity Period	Collars			Fixed-Price Swaps		Fair Value March 31, 2021 <i>(in thousands)</i>
	Quantity <i>(Crude oil - MBbls Natural Gas - BBTu)</i>	Weighted-Average Contract Price		Quantity <i>(Crude Oil - MBbls Gas and Basis- BBtu)</i>	Weighted- Average Contract Price	
		Floors	Ceilings			
<b>Crude Oil</b>						
<b>NYMEX</b>						
2021	3,255	\$ 38.47	\$ 49.76	7,576	\$ 45.33	\$ (126,882)
2022	2,112	45.74	58.34	6,384	43.65	(69,493)
2023	—	—	—	2,010	53.73	3,856
<b>Total Crude Oil</b>	<b>5,367</b>			<b>15,970</b>		<b>\$ (192,519)</b>
<b>Natural Gas</b>						
<b>NYMEX</b>						
2021	54,900	2.51	2.92	23,850	2.40	(10,278)
2022	17,400	2.50	2.89	14,700	2.65	554
2023	—	—	—	10,200	2.50	(406)
<b>Total Natural Gas</b>	<b>72,300</b>			<b>48,750</b>		<b>(10,130)</b>
<b>Basis Protection - Natural Gas</b>						
<b>CIG</b>						
2021				78,750	(0.44)	(18,592)
2022				32,100	(0.33)	(5,242)
2023				10,200	(0.23)	(200)
<b>Total Basis Protection - Natural Gas</b>				<b>121,050</b>		<b>(24,034)</b>
<b>Commodity Derivatives Fair Value</b>						<b>\$ (226,683)</b>

**Effect of Derivative Instruments on the Condensed Consolidated Balance Sheet.** The balance sheet line items and fair value amounts of our derivative instruments are disclosed in *Note 4 - Fair Value Measurements*.

Our financial derivative agreements contain master netting provisions that provide for the net settlement of contracts through a single payment in the event of early termination. We have elected not to offset the fair value positions recorded on our condensed consolidated balance sheets.

The following table reflects the impact of netting agreements on gross derivative assets and liabilities as of the dates indicated:

As of March 31, 2021	Total Gross Amount Presented on Balance Sheet	Effect of Master Netting Agreements <i>(in thousands)</i>	Total Net Amount
<b>Derivative assets:</b>			
Derivative instruments, at fair value	\$ 23,619	\$ (22,760)	\$ 859
<b>Derivative liabilities:</b>			
Derivative instruments, at fair value	\$ 250,302	\$ (22,760)	\$ 227,542

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As of December 31, 2020	Total Gross Amount Presented on Balance Sheet	Effect of Master Netting Agreements	Total Net Amount
		<i>(in thousands)</i>	
<b>Derivative assets:</b>			
Derivative instruments, at fair value	\$ 58,434	\$ (39,691)	\$ 18,743
<b>Derivative liabilities:</b>			
Derivative instruments, at fair value	\$ 134,511	\$ (39,691)	\$ 94,820

**Effect of Derivative Instruments on the Condensed Consolidated Statements of Operations.** The following table presents the impact of our derivative instruments on our condensed consolidated statements of operations:

Condensed Consolidated Statement of Operations Line Item	Three Months Ended March 31,	
	2021	2020
	<i>(in thousands)</i>	
Commodity price risk management gain (loss), net		
Net settlements	\$ (30,650)	\$ 45,823
Net change in fair value of unsettled derivatives	(150,606)	388,875
Total commodity price risk management gain (loss), net	<u>\$ (181,256)</u>	<u>\$ 434,698</u>

**Derivative Counterparties.** Our commodity derivative instruments expose us to credit risk of non-performance by our counterparties. We primarily use financial institutions who are also lenders under our revolving credit facility as counterparties to our commodity derivative contracts. To date, we have had no derivative counterparty default losses. We have evaluated the credit risk of our derivative assets from our counterparties using relevant credit market default rates, giving consideration to amounts outstanding for each counterparty and the duration of each outstanding derivative position. Based on our evaluation, we have determined that the potential impact of nonperformance of our current counterparties on the fair value of our derivative instruments is not significant at March 31, 2021; however, this determination may change.

#### NOTE 6 - PROPERTIES AND EQUIPMENT, NET

The following table presents the components of properties and equipment, net of accumulated depreciation, depletion and amortization ("DD&A") as of the dates indicated:

	March 31, 2021	December 31, 2020
	<i>(in thousands)</i>	
<b>Properties and equipment, net:</b>		
Crude oil and natural gas properties		
Proved	\$ 7,650,594	\$ 7,523,639
Unproved	350,993	350,677
Total crude oil and natural gas properties	8,001,587	7,874,316
Equipment and other	64,900	65,027
Land and buildings	17,665	24,299
Construction in progress	519,931	523,550
Properties and equipment, at cost	8,604,083	8,487,192
Accumulated DD&A	(3,771,285)	(3,627,993)
Properties and equipment, net	<u>\$ 4,832,798</u>	<u>\$ 4,859,199</u>

**Impairment of Oil and Gas Properties.** There were no significant impairment charges recognized related to our proved and unproved properties during the three months ended March 31, 2021. In the first quarter of 2020, the significant decline in crude oil prices in addition to the ongoing effects of COVID-19 was considered a triggering event that required us to assess our crude oil and natural gas properties for possible impairment. As a result of our assessment, we recorded impairment expense of \$881.1 million to our proved and unproved properties.

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*Proved Properties.* Of the total impairment expense recognized in the first quarter of 2020, approximately \$753.0 million was related to our Delaware Basin proved properties. These impairment charges represented the amount by which the carrying value of the crude oil and natural gas properties exceeded the estimated fair value. We estimated the fair value of proved crude oil and natural gas properties using valuation techniques that convert future cash flows to a single discounted amount, a level 3 input. Significant inputs and assumptions to the valuation of proved crude oil and natural gas properties include estimates of reserves volumes, future operating and development costs, future commodity prices, and a discount rate of 17 percent, which was based on a weighted-average cost of capital for the area where the assets are located.

*Unproved Properties.* We recognized approximately \$127.3 million of impairment charges for our unproved properties in the Delaware Basin during the three months ended March 31, 2020. These impairment charges were recognized based on the fair value of the properties, a Level 3 input. The fair value is estimated based on a review of our current drilling plans, estimated future cash flows for probable well locations and expected future lease expirations, primarily in areas where we have no development plans.

*Suspended Well Costs.* The following table presents the capitalized exploratory well cost pending determination of proved reserves and included in properties and equipment for the periods presented:

	<b>Three Months Ended March 31,</b>	<b>Year Ended December 31, 2020</b>
	<i>(in thousands, except for number of wells)</i>	
Beginning balance	\$ 7,459	\$ 16,078
Additions to capitalized exploratory well costs pending the determination of proved reserves	1,219	11,770
Reclassifications to proved properties	—	(20,389)
Ending balance	<u>\$ 8,678</u>	<u>\$ 7,459</u>
Number of wells pending determination at period-end	2	2

Our net capitalized exploratory well costs that have been capitalized for a period greater than one year were \$7.5 million as of March 31, 2021 and December 31, 2020. We expect to complete our two gross suspended wells associated with two projects prior to the end of 2021.

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**NOTE 7 - ACCOUNTS RECEIVABLE, OTHER ACCRUED EXPENSES AND OTHER LIABILITIES**

**Accounts Receivable.** The following table presents the components of accounts receivable, net of allowance for doubtful accounts as of the dates indicated:

	<b>March 31, 2021</b>	<b>December 31, 2020</b>
	<i>(in thousands)</i>	
Crude oil, natural gas and NGLs sales	\$ 220,121	\$ 178,147
Joint interest billings	20,044	35,396
Other	22,748	37,471
Allowance for doubtful accounts	(6,076)	(6,763)
Accounts receivable, net	<u>\$ 256,837</u>	<u>\$ 244,251</u>

**Other Accrued Expenses.** The following table presents the components of other accrued expenses as of the dates indicated:

	<b>March 31, 2021</b>	<b>December 31, 2020</b>
	<i>(in thousands)</i>	
Employee benefits	\$ 14,754	\$ 23,304
Asset retirement obligations	33,711	33,933
Environmental expenses	10,083	10,139
Operating and finance leases	7,251	7,986
Other	7,136	6,353
Other accrued expenses	<u>\$ 72,935</u>	<u>\$ 81,715</u>

**Other Liabilities.** The following table presents the components of other liabilities as of the dates indicated:

	<b>March 31, 2021</b>	<b>December 31, 2020</b>
	<i>(in thousands)</i>	
Deferred midstream gathering credits	\$ 166,826	\$ 168,478
Deferred oil gathering credits	17,588	18,090
Production taxes	94,371	65,592
Operating and finance leases	9,883	10,763
Other	1,718	1,111
Other liabilities	<u>\$ 290,386</u>	<u>\$ 264,034</u>

**Deferred Midstream Gathering Credits.** In the second quarter of 2019, concurrent with the sale of our Delaware Basin midstream assets, we entered into an agreement with each of the purchasers pursuant to which we dedicated the gathering of certain of our production and all water gathering and disposal volumes in the Delaware Basin. The terms of these agreements range from 15 to 22 years. The acreage dedication agreements resulted in initial cash receipts and are being amortized on a units-of-production basis. The amortization rates are assessed on an annual basis for changes in estimated future production.

**Deferred Oil Gathering Credits.** In 2018, we entered into an agreement that dedicates crude oil from the majority of our Wattenberg Field acreage to the midstream provider's gathering lines and extends the term of the agreement through December 2029. The acreage dedication agreement resulted in an initial cash receipt and is being amortized over the life of the agreement.

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The following table presents the amortization charges recognized in the condensed consolidated statements of operations for the periods indicated:

	<b>Three Months Ended March 31,</b>	
	<b>2021</b>	<b>2020</b>
	<i>(in thousands)</i>	
Crude oil, natural gas and NGL sales	\$ —	\$ 149
Transportation, gathering and processing expense	1,521	1,161
Lease operating expense	438	323

**NOTE 8 - LONG-TERM DEBT**

Long-term debt consisted of the following as of the dates indicated:

	<b>March 31, 2021</b>	<b>December 31, 2020</b>
	<i>(in thousands)</i>	
<b>Senior Notes:</b>		
<b>1.125% Convertible Notes due September 2021:</b>		
Principal amount	\$ 200,000	\$ 200,000
Unamortized discount	(4,102)	(6,295)
Unamortized debt issuance costs	(447)	(691)
Net of unamortized discount and debt issuance costs	195,451	193,014
<b>6.125% Senior Notes due September 2024:</b>		
Principal amount	400,000	400,000
Unamortized debt issuance costs	(3,387)	(3,632)
Net of unamortized debt issuance costs	396,613	396,368
<b>6.25% Senior Notes due December 2025:</b>		
Principal amount	102,324	102,324
Unamortized premium	837	880
Net of unamortized premium	103,161	103,204
<b>5.75% Senior Notes due May 2026:</b>		
Principal amount	750,000	750,000
Unamortized discount	(1,368)	(1,429)
Unamortized debt issuance costs	(6,298)	(6,595)
Net of unamortized discount and debt issuance costs	742,334	741,976
<b>Total senior notes</b>	<b>1,437,559</b>	<b>1,434,562</b>
<b>Revolving Credit Facility:</b>		
Revolving credit facility due May 2023	—	168,000
<b>Total debt, net of unamortized discount, premium and debt issuance costs</b>	<b>1,437,559</b>	<b>1,602,562</b>
<b>Less current portion of long-term debt</b>	<b>195,451</b>	<b>193,014</b>
<b>Total Long-term debt</b>	<b>\$ 1,242,108</b>	<b>\$ 1,409,548</b>

**Senior Notes**

*2021 Convertible Notes.* In September 2016, we issued \$200 million of 1.125% convertible notes due September 15, 2021 (the "2021 Convertible Notes"). Interest is payable semi-annually in arrears on March 15 and September 15.

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The 2021 Convertible Notes are convertible after March 15, 2021 at a conversion rate of 11.7113 shares of our common stock per \$1,000 principal amount of the 2021 Convertible Notes, which is equal to the conversion price of approximately \$85.39 per share. The conversion rate is subject to adjustment upon certain events. Upon conversion, the 2021 Convertible Notes may be settled, at our sole election, in shares of our common stock, cash or a combination thereof. We have initially elected a combination settlement method to satisfy our conversion obligation, which allows us to settle the principal amount of the 2021 Convertible Notes in cash and to settle the excess conversion value, if any, in shares, as well as cash in lieu of fractional shares.

*2024 Senior Notes.* In September 2016, we issued \$400 million aggregate principal amount of 6.125% senior notes due September 15, 2024. Interest is payable semi-annually on March 15 and September 15. Approximately \$7.8 million in costs associated with the issuance of the 2024 Senior Notes were capitalized as debt issuance costs and are being amortized as interest expense over the life of the notes. The principal amount of the 2024 Senior Notes are redeemable after September 15, 2020 at fixed redemption prices, currently at 103.063 percent plus accrued and unpaid interest.

*2025 Senior Notes.* Upon completion of the SRC Acquisition in January 2020, we assumed \$550 million aggregate principal amount of 6.25% senior notes due December 1, 2025 (the "2025 Senior Notes"). The 2025 Senior Notes were recorded at their approximate fair value of \$555.5 million. The difference between the acquisition date fair value and the principal amount of the 2025 Senior Notes will be recognized as a reduction to interest expense over the remaining life of the notes. Interest is payable semi-annually on June 1 and December 1.

On January 17, 2020, we commenced an offer to repurchase the 2025 Senior Notes from the holders at 101 percent of the principal amount of the 2025 Senior Notes, together with any accrued and unpaid interest. Upon expiration of the repurchase offer on February 18, 2020, holders of \$447.7 million of the outstanding 2025 Senior Notes accepted the redemption offer for a total redemption price of approximately \$452.2 million, plus accrued and unpaid interest of \$6.2 million. The fair value of the 2025 Senior Notes approximated the repurchase offer price, resulting in recognition of an immaterial loss on extinguishment of the repurchased notes. The repurchase was funded by proceeds from our revolving credit facility. An aggregate principal amount of approximately \$102.3 million remains outstanding.

On and after December 1, 2020, the Company may redeem the remaining 2025 Senior Notes at a redemption price equal to a specified percentage of the principal amount of the redeemed notes, currently at 103.125 percent plus accrued and unpaid interest.

*2026 Senior Notes.* In November 2017, we issued \$600 million aggregate principal amount 5.75% senior notes due May 15, 2026 (the "2026 Senior Notes"). Interest is payable semi-annually on May 15 and November 15. Approximately \$7.6 million in costs associated with the issuance of the 2026 Senior Notes were capitalized as debt issuance costs and are being amortized as interest expense over the life of the notes.

In September 2020, we issued an additional \$150 million aggregate principal amount of the 2026 Senior Notes at a price equal to 99 percent of par, which resulted in net proceeds of \$146.7 million, after deducting the original issuance discount of \$1.5 million and debt issuance costs of \$1.8 million. The additional 2026 Senior Notes issued have the same terms and conditions as the existing 2026 Senior Notes.

The 2026 Senior Notes are redeemable after May 15, 2021 at fixed redemption prices beginning at 104.313 percent plus accrued and unpaid interest. At any time prior to May 15, 2021, we may redeem all or part of the 2026 Senior Notes at a make-whole price set forth in the indenture which generally approximates the present value of the redemption price at May 15, 2021 and remaining interest payments on the 2026 Senior Notes at the time of redemption.

Our wholly-owned subsidiary, PDC Permian, Inc., is a guarantor of our obligations under the 2021 Convertible Notes, the 2024 Senior Notes, the 2025 Senior Notes and the 2026 Senior Notes (collectively, the "Senior Notes").

The Senior Notes are senior unsecured obligations and rank senior in right of payment to our future indebtedness that is expressly subordinated to the notes; equal in right of payment to our existing and future indebtedness that is not so subordinated; effectively junior in right of payment to all of our secured indebtedness to the extent of the value of the assets securing such indebtedness; and structurally junior to all existing and future indebtedness (including trade payables) incurred by our non-guarantor subsidiaries.

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Upon the occurrence of a "change of control," as defined in the indentures for the 2024 Senior Notes, 2025 Senior Notes and 2026 Senior Notes, holders will have the right to require us to repurchase all or a portion of the notes at a price equal to 101 percent of the aggregate principal amount of the notes repurchased, together with any accrued and unpaid interest to the date of purchase. In connection with certain asset sales, we may, under certain circumstances, be required to use the net cash proceeds of such asset sale to make an offer to purchase the notes at 100 percent of the principal amount, together with any accrued and unpaid interest to the date of purchase.

The indentures governing the 2024 Senior Notes, 2025 Senior Notes, and 2026 Senior Notes contain covenants that, among other things, limit our ability and the ability of our subsidiaries to incur additional indebtedness; pay dividends or make distributions on our stock; purchase or redeem stock or subordinated indebtedness; make investments; create certain liens; enter into agreements that restrict distributions or other payments by restricted subsidiaries to us; enter into transactions with affiliates; sell assets; consolidate or merge with or into other companies or transfer all or substantially of our assets; and create unrestricted subsidiaries. As of March 31, 2021, we were in compliance with all covenants related to our Senior Notes.

### **Revolving Credit Facility**

In May 2018, we entered into a Fourth Amended and Restated Credit Agreement (the "Restated Credit Agreement"), which provides for a maximum credit amount of \$2.5 billion. The amount we may borrow under the Restated Credit Agreement is subject to certain limitations. As of March 31, 2021, we had a borrowing base and elected commitment level of \$1.6 billion and availability under our revolving credit facility of \$1.6 billion. On April 30, 2021, as part of our spring 2021 semi-annual redetermination, the borrowing base of our credit facility increased from \$1.6 billion to \$1.8 billion; however, we retained our elected commitment of \$1.6 billion.

The revolving credit facility is available for working capital requirements, capital investments, acquisitions, to support letters of credit and for general corporate purposes. The borrowing base is based on, among other things, the loan value assigned to the proved reserves attributable to our crude oil and natural gas interests. The borrowing base is subject to a semi-annual redetermination on November 1 and May 1 based upon quantification of our reserves at June 30 and December 31, and is also subject to a redetermination upon the occurrence of certain events. Substantially all of our crude oil and natural gas properties have been mortgaged or pledged as security for our revolving credit facility.

The outstanding principal amount under the revolving credit facility accrues interest at a varying interest rate that fluctuates with an alternate base rate (equal to the greatest of the administrative agent's prime rate, the federal funds rate plus a premium and the rate for dollar deposits in the London interbank market ("LIBOR") for one month, plus a premium) or, at our election, a rate equal to LIBOR for certain time periods. Additionally, commitment fees, interest margin and other bank fees, charged as a component of interest, vary with our utilization of the facility. As of March 31, 2021, the applicable interest margin is 0.75 percent for the alternate base rate option or 1.75 percent for the LIBOR option, and the unused commitment fee is 0.375 percent. Principal payments are generally not required until the revolving credit facility expires in May 2023, unless the borrowing base falls below the outstanding balance.

The revolving credit facility contains various restrictive covenants and compliance requirements, which include, among other things: (i) maintenance of certain financial ratios, as defined per the revolving credit facility, including a minimum current ratio of 1.0:1.0 and a maximum leverage ratio of 4.0:1.0; (ii) restrictions on the payment of cash dividends; (iii) limits on the incurrence of additional indebtedness; (iv) prohibition on the entry into commodity hedges exceeding a specified percentage of our expected production; and (v) restrictions on mergers and dispositions of assets. As of March 31, 2021, we were in compliance with all covenants related to our revolving credit facility.

As of March 31, 2021 and December 31, 2020, debt issuance costs related to our revolving credit facility were \$7.3 million and \$8.1 million, respectively, and are included in other assets line on our condensed consolidated balance sheets.

### **NOTE 9 - LEASES**

We have operating leases for office space and compressors and finance leases for vehicles. There were no significant changes in our operating and finance leases in the first quarter of 2021. For the three months ended March 31, 2021 and 2020, we had short-term lease costs of \$38.9 million and \$96.1 million, respectively. Our short-term lease costs include amounts that are capitalized as part of the cost of assets and are recorded as properties and equipment or recognized as expense.

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The following table presents the balance sheet classification of our leases as of the dates indicated:

Leases	Condensed Consolidated Balance Sheet Line Item	March 31, 2021	December 31, 2020
<i>(in thousands)</i>			
<b>Operating Leases:</b>			
Operating lease right-of-use assets	Other assets	\$ 10,051	\$ 11,722
Operating lease obligation - short-term	Other accrued expenses	5,821	6,520
Operating lease obligation - long-term	Other liabilities	7,692	9,061
Total operating lease liabilities		<u>\$ 13,513</u>	<u>\$ 15,581</u>
<b>Finance Leases:</b>			
Finance lease right-of-use assets	Properties and equipment, net	\$ 3,639	\$ 3,189
Finance lease obligation - short-term	Other accrued expenses	1,430	1,466
Finance lease obligation - long-term	Other liabilities	2,191	1,702
Total finance lease liabilities		<u>\$ 3,621</u>	<u>\$ 3,168</u>

#### NOTE 10 - ASSET RETIREMENT OBLIGATIONS

The following table presents the changes in carrying amounts of the asset retirement obligations associated with our working interests in crude oil and natural gas properties for the three months ended March 31, 2021:

	<i>(in thousands)</i>
Asset retirement obligations at beginning of period	\$ 166,570
Obligations incurred with development activities and other	1,062
Accretion expense	3,128
Revisions in estimated cash flows	(780)
Obligations discharged with asset retirements	(11,001)
Obligations discharged with divestitures	(75)
Asset retirement obligations at end of period	<u>158,904</u>
Current portion	(33,711)
Long-term portion	<u>\$ 125,193</u>

Our estimated asset retirement obligations liability is based on historical experience in plugging and abandoning wells, estimated economic lives and estimated plugging, abandonment and surface reclamation costs considering federal and state regulatory requirements in effect at that time. The liability is discounted using the credit-adjusted risk-free rate estimated at the time the liability is incurred or revised. To the extent future revisions to these assumptions impact the present value of the existing asset retirement obligations liability, a corresponding adjustment is made to the properties and equipment balance. Changes in the liability due to the passage of time are recognized as an increase in the carrying amount of the liability and as accretion expense. Short-term asset retirement obligations are included in other accrued expenses in our condensed consolidated balance sheets.

#### NOTE 11 - COMMITMENTS AND CONTINGENCIES

**Commitments.** We routinely enter into, extend or amend operating agreements in the ordinary course of business. We have long-term transportation, sales, processing and facility expansion agreements for pipeline capacity and water delivery and disposal commitments. There were no significant commitments entered into during the three months ended March 31, 2021. For details of our commitments, refer to *Note 12 - Commitments and Contingencies* in *Item 8. Financial Statements and Supplementary Data* included in our Form 10-K for the year ended December 31, 2020.

**Litigation and Legal Items.** We are involved in various legal proceedings. We review the status of these proceedings on an ongoing basis and, from time to time, may settle or otherwise resolve these matters on terms and conditions that

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management believes are in our best interests. We have provided the necessary estimated accruals in the accompanying condensed consolidated balance sheets where deemed appropriate for litigation and legal related items that are ongoing and not yet concluded. Although the results cannot be known with certainty, we currently believe that the ultimate results of such proceedings will not have a material adverse effect on our financial position, results of operations or liquidity.

**Environmental.** Due to the nature of the oil and gas industry, we are exposed to environmental risks. We have various policies and procedures to minimize and mitigate the risks from environmental contamination. Liabilities are recorded when environmental damages resulting from past events are probable and the costs can be reasonably estimated. Except as discussed herein, we are not aware of any material environmental claims existing as of March 31, 2021 which have not been provided for or would otherwise have a material impact on our financial statements; however, there can be no assurance that current regulatory requirements will not change or that unknown potential past non-compliance with environmental laws or other environmental liabilities will not be discovered on our properties. Accrued environmental liabilities are recorded in other accrued expenses in the condensed consolidated balance sheets.

In recent years, we have been executing a program to plug and abandon certain of our older vertical wells in the Wattenberg Field. A self-audit of final reclamation activities associated with site retirements, which we concluded in 2019, identified deficiencies, including incomplete documentation and agency submittals, inadequate plant growth and incomplete earthwork. In December 2019, we formally disclosed these deficiencies to the Colorado Oil and Gas Conservation Commission ("COGCC") and are working to close this backlog of site reclamation work. In August 2020, the COGCC issued a Notice of Alleged Violation ("NOAV") citing a failure to comply with reclamation requirements at multiple locations. During 2020, we assessed and identified deficiencies in reclamation activities at sites acquired through the January 2020 SRC Acquisition. In January 2021, we formally disclosed to the COGCC the deficiencies at sites acquired in the SRC Acquisition. We do not believe potential penalties and other expenditures associated with the deficiencies disclosed to the COGCC and the NOAV will have a material effect on our financial condition or results of operations, but they may exceed \$300,000.

As part of our integration activities over the facilities acquired through the SRC Acquisition, we are in the process of conducting a comprehensive air quality compliance audit. We do not believe potential penalties and other expenditures associated with deficiencies identified through the audit will have a material effect on our financial condition or results of operations, but they may exceed \$300,000.

**Clean Air Act Agreement and Related Consent Decree.** In June 2017, following our receipt of a 2015 Clean Air Act information request from the EPA and a 2015 compliance advisory from the Colorado Department of Public Health and Environment's ("CDPHE") Air Pollution Control Division, the U.S. Department of Justice, on behalf of the EPA and the state of Colorado, filed a complaint against us in the U.S. District Court for the District of Colorado, claiming that we failed to operate and maintain certain condensate collection facilities at 65 facilities so as to minimize leakage of volatile organic compounds in compliance with applicable law.

In October 2017, we entered into a consent decree to resolve the lawsuit and the compliance advisory. Pursuant to the consent decree, we agreed to implement a variety of operational enhancements, and environmental mitigations and similar projects, including vapor control system modifications and verification, increased inspection and monitoring and installation of tank pressure monitors. While many of those actions are complete, some requirements will continue until the consent decree is terminated.

In addition, as a result of the SRC Acquisition, we are subject to a 2018 Compliance Order on Consent ("COC") entered into by SRC with CDPHE, applicable to certain oil and gas production facilities we acquired in the SRC Acquisition. The CDPHE revised the COC to make the inspection and monitoring requirements, among others, consistent with those contained in our consent decree.

Since the consent decree took effect, and more recently was expanded to include the COC, we have timely implemented the various programs that meet its requirements. Over the course of this execution, we have identified certain immaterial deficiencies in our implementation of the programs. We report these immaterial deficiencies to the appropriate authorities and remediate them promptly. We do not believe that the penalties and expenditures associated with the consent decree, including any sanctions associated with these deficiencies, will have a material effect on our financial condition or results of operations, but they may exceed \$300,000.

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Further, we could be the subject of other enforcement actions by regulatory authorities in the future relating to our past, present or future operations.

**NOTE 12 - COMMON STOCK**

**Stock-Based Compensation Plans**

**2018 Equity Incentive Plan.** In May 2020, our stockholders approved an amendment to increase the number of shares of our common stock reserved for issuance pursuant to our long-term equity compensation plan for employees and non-employee directors (the "2018 Plan") from 1,800,000 to 7,050,000. As of March 31, 2021, there were 4,510,117 shares available for grant under the 2018 Plan.

**2010 Long-Term Equity Compensation Plan.** Our Amended and Restated 2010 Long-Term Equity Compensation Plan, which was approved by stockholders in 2013 (the "2010 Plan"), remains outstanding and we may continue to use the 2010 Plan to grant awards. No awards may be granted under the 2010 Plan on or after June 5, 2023. As of March 31, 2021, there were 287,031 shares available for grant under the 2010 Plan.

**2015 SRC Equity Incentive Plan.** For the three months ended and as of March 31, 2021, there were no changes to the 2015 SRC Equity Incentive Plan and there were no shares available for grant.

The following table provides a summary of the impact of our outstanding stock-based compensation plans on the results of operations for the periods presented:

	<b>Three Months Ended March 31,</b>	
	<b>2021</b>	<b>2020</b>
	<i>(in thousands, except per share data)</i>	
General and administrative expense	\$ 4,828	\$ 5,408
Lease operating expense	192	264
Total stock-based compensation expense	<u>\$ 5,020</u>	<u>\$ 5,672</u>

**Restricted Stock Units**

The following table presents the changes in non-vested time-based RSUs to all employees, including executive officers, for the three months ended March 31, 2021:

	<b>Shares</b>	<b>Weighted-Average Grant Date Fair Value per Share</b>
Non-vested at beginning of period	1,150,970	\$ 20.14
Granted	237,719	28.75
Vested	(206,368)	29.38
Forfeited	(9,987)	13.84
Non-vested at end of period	<u>1,172,334</u>	<u>20.32</u>

The weighted-average grant date fair value of restricted stock units was \$28.75 and \$22.73 for the three months ended March 31, 2021 and 2020, respectively. Total compensation cost related to non-vested time-based awards and not yet recognized in our condensed consolidated statements of operations as of March 31, 2021 was \$16.3 million. This cost is expected to be recognized over a weighted-average period of 1.90 years.

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### Performance Stock Units

The Compensation Committee awarded a total of 207,655 market-based PSUs to our executive officers during the three months ended March 31, 2021. In addition to continuous employment, the vesting of these PSUs is contingent on a combination of absolute stock performance and our total stockholder return ("TSR"), which is essentially our stock price change, including any dividends, over a three-year period ending on December 31, 2023, as compared to the TSR of a group of peer companies over the same period. The PSUs will result in a payout between zero and 250 percent of the target PSUs awarded.

The grant-date fair value was estimated using a Monte Carlo valuation model. The Monte Carlo valuation model is based on random projections of stock price paths and must be repeated numerous times to achieve a probabilistic assessment. The expected term of the awards was based on the requisite service period. The risk-free interest rate was based on the U.S. Treasury yields in effect at the time of grant and extrapolated to approximate the life of the award. The expected volatility was based on our common stock historical volatility.

The following table summarizes the key assumptions and related information used to determine the grant-date fair value of performance stock units awarded during the periods presented:

	<b>Three Months Ended March 31,</b>	
	<b>2021</b>	<b>2020</b>
Expected term of award (in years)	3	3
Risk-free interest rate	0.2%	1.4%
Expected volatility	84.6%	46.6%
Weighted-average grant date fair value per share	\$54.01	\$33.52

*SRC Performance Stock Units.* The terms of the SRC PSUs are substantially the same as those of the PDC PSUs, except that the SRC PSUs do not require continuous employment and the performance period associated with the awards of January 1, 2019 through December 31, 2021 predates the grant date. The fair value of the SRC PSU awards was determined on the grant date of January 13, 2020 using the Monte Carlo pricing model using the following assumptions:

	<b>Three Months Ended March 31, 2020</b>
Expected term of awards (in years)	2
Risk-free interest rate	1.6%
Expected volatility	56.9%
Weighted-average grant date fair value per share	\$33.35

The expected term of the awards is based on the number of years from the grant date through the end of the performance period. The risk-free interest rate was based on the U.S. Treasury yields in effect at the time of grant, extrapolated to approximate the life of the awards. The expected volatility was based on our common stock historical volatility, as well as that of our peer group.

The following table presents the change in non-vested market-based awards, including SRC PSUs, during the three months ended March 31, 2021:

	<b>Shares</b>	<b>Weighted-Average Grant Date Fair Value per Share</b>
Non-vested at beginning of period	499,547	\$ 38.66
Granted	207,655	54.01
Non-vested at end of period	<u>707,202</u>	<u>43.17</u>

Total compensation cost related to non-vested market-based awards not yet recognized in our condensed consolidated statements of operations as of March 31, 2021 was \$17.2 million. This cost is expected to be recognized over a weighted-average period of 1.90 years.

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### **Stock Appreciation Rights**

All outstanding SARs as of March 31, 2021 have vested and the related compensation cost has been fully recognized. As of March 31, 2021, there were 176,124 SARs outstanding and exercisable which have a weighted-average exercise price of \$48.92 and average remaining contractual term of 3.7 years. Outstanding and exercisable SARs have no intrinsic value as of March 31, 2021.

### **Preferred Stock**

We are authorized to issue 50,000,000 shares of preferred stock, par value \$0.01 per share, which may be issued in one or more series, with such rights, preferences, privileges and restrictions as shall be fixed by the board of directors from time to time. Through March 31, 2021, no shares of preferred stock have been issued.

### **Stock Repurchase Program**

In April 2019, the board of directors approved the repurchase of up to \$200 million of our outstanding common stock, depending on market conditions (the "Stock Repurchase Program"). Effective upon the closing of the SRC Acquisition, our board of directors approved an increase and extension to the Stock Repurchase Program from \$200 million to \$525 million. Repurchases under the Stock Repurchase Program can be made in open markets at our discretion and in compliance with safe harbor provisions, or in privately negotiated transactions. The Stock Repurchase Program does not require any specific number of shares to be acquired, and can be modified or discontinued by the board of directors at any time. Pursuant to the Stock Repurchase Program, we repurchased 0.6 million shares and 1.3 million shares of outstanding common stock at a cost of \$22.1 million and \$23.8 million during the three months ended March 31, 2021 and 2020, respectively. Due to adverse market conditions, we suspended the program in March 2020 and reinstated it in February 2021. Repurchases may extend until December 31, 2023. As of March 31, 2021, \$324.7 million of our outstanding common stock remained available for repurchase under the Stock Repurchase Program.

### **NOTE 13 - INCOME TAXES**

We compute our quarterly tax provision using the effective tax rate method by applying the anticipated annual effective rate to our year-to-date income or loss, except for discrete items. Income tax on discrete items is computed and recorded in the period in which the specific transaction occurs.

We consider whether a portion, or all, of the deferred tax assets ("DTAs") will be realized based on a more likely than not standard of judgment. The ultimate realization of DTAs is dependent upon the generation of future taxable income during the periods in which those temporary differences become deductible. As of December 31, 2020, we had a full valuation allowance totaling \$165.6 million against our DTAs resulting from prior year cumulative financial losses, oil and gas impairments, and significant net operating losses for U.S. federal and state income tax. The Company assesses the appropriateness of its valuation allowance on a quarterly basis. As of March 31, 2021, there was no change in our assessment of the realizability of our DTAs. We will continue to evaluate whether the valuation allowance is warranted in future reporting periods.

As long as we conclude that we will continue to provide for a valuation allowance against our net DTA, we will likely not have any additional income tax expense or benefit other than for state income taxes. The effective income tax rates for the three months ended March 31, 2021 and March 31, 2020 were 0.6 percent provision on loss and 1.6 percent benefit on loss, respectively.

As of March 31, 2021, there is no liability for unrecognized income tax benefits. As of the date of this report, we are current with our income tax filings in all applicable state jurisdictions and are not currently under any state income tax examinations. The IRS has partially accepted our 2019 federal income tax return with no tax adjustments. We continue to voluntarily participate in the IRS CAP Program for the review of our 2020 and 2021 tax years. Participation in the IRS CAP Program has enabled us to have minimal uncertain tax benefits associated with our federal tax return filings.

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**NOTE 14 - EARNINGS PER SHARE**

Basic earnings per share is computed by dividing net earnings by the weighted-average number of common shares outstanding for the period. Diluted earnings per share is similarly computed, except that the denominator includes the effect, using the treasury stock method, of unvested equity-based employee awards, convertible notes and shares held pursuant to our non-employee director deferred compensation plan, if including such potential shares of common stock is dilutive.

The following table presents our weighted-average basic and diluted shares outstanding for the periods presented:

	<b>Three Months Ended March 31,</b>	
	<b>2021</b>	<b>2020</b>
	<i>(in thousands)</i>	
Weighted-average common shares outstanding - basic	99,702	94,077
Weighted-average common shares and equivalents outstanding - diluted	99,702	94,077

We reported a net loss for the three months ended March 31, 2021 and 2020. As a result, our basic and diluted weighted-average common shares outstanding were the same for those periods because the effect of the common share equivalents was anti-dilutive.

The following table presents the weighted-average common share equivalents excluded from the calculation of diluted earnings per share due to their anti-dilutive effect for the periods presented:

	<b>Three Months Ended March 31,</b>	
	<b>2021</b>	<b>2020</b>
	<i>(in thousands)</i>	
Weighted-average common share equivalents excluded from diluted earnings per share due to their anti-dilutive effect:		
RSUs and PSUs	1,748	1,319
Other equity-based awards	212	245
Total anti-dilutive common share equivalents	<u>1,960</u>	<u>1,564</u>

The 2021 Convertible Notes give the holders, at our election, the right to convert the aggregate principal amount into 2.3 million shares of our common stock at a conversion price of \$85.39 per share. The 2021 Convertible Notes were not included in the diluted earnings per share calculation using the treasury stock method for any periods presented as the average market price of our common stock did not exceed the conversion price.

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**NOTE 15 - SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION**

	<b>Three Months Ended March 31,</b>	
	<b>2021</b>	<b>2020</b>
	<i>(in thousands)</i>	
<b>Supplemental cash flow information:</b>		
<b>Cash payments (receipts) for:</b>		
Interest, net of capitalized interest	\$ 9,043	\$ 16,915
Income taxes	(1,388)	(204)
<b>Non-cash investing and financing activities:</b>		
Change in accounts payable related to capital expenditures	\$ 15,393	\$ 70,026
Change in asset retirement obligations, with a corresponding change to crude oil and natural gas properties, net of disposals	206	42,126
Issuance of common stock for the acquisition of crude oil and natural gas properties, net	—	1,009,015
<b>Cash paid for amounts included in the measurement of lease liabilities:</b>		
Operating cash flows from operating leases	\$ 2,224	\$ 2,131
Operating cash flows from finance leases	20	57
<b>Right-of-use assets obtained in exchange for lease obligations:</b>		
Operating leases	\$ —	\$ 4,217
Finance leases	917	471

**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

The following discussion and analysis should be read in conjunction with our condensed consolidated financial statements and related notes included in *Item 1. Financial Statements* of this report. Further, we encourage you to review the *Special Note Regarding Forward-Looking Statements*.

**EXECUTIVE SUMMARY****March 31, 2021 Financial Overview of Operations and Liquidity*****COVID-19 Impact***

In 2020, the COVID-19 pandemic led to a significant decline in global demand for crude oil and natural gas, contributing to a drastic reduction in commodity prices and negatively impacting oil and natural gas producers located in the United States, including PDC. Various actions by OPEC and other producing countries have aided in the recovery of global commodity prices since the first quarter of 2020. Specifically, WTI spot prices for crude oil fell to a low of negative \$36.98 per barrel on April 20, 2020 and have since recovered to a high of \$66.08 on March 5, 2021. The commodity price environment may remain volatile for an extended period as a result of reduced global oil and natural gas demand and the global economic recession. We expect to be able to fund our operations, planned capital expenditures, working capital and other requirements during the next 12 months and for the foreseeable future.

***Financial Matters***

Production volumes were 15.7 MMboe for the three months ended March 31, 2021, representing a decrease of 7 percent as compared to the three months ended March 31, 2020. The decrease was primarily driven by (i) reduced capital expenditures in the second half of 2020 resulting from the COVID-19 related decrease in demand for oil and natural gas and (ii) a loss of approximately 0.5 MMBoe from temporary shut-ins of our wells driven by severe weather during the first quarter of 2021. For the month ended March 31, 2021, we maintained an average daily production rate of approximately 173,000 Boe per day, which reflected a reduction of approximately 8,000 Boe per day from the severe weather during the period. Production for the month ended March 31, 2020 was approximately 194,000 Boe per day.

On a sequential quarterly basis, total production for the three months ended March 31, 2021 decreased 5 percent to 15.7 MMboe as compared to 16.6 MMboe for the three months ended December 31, 2020 due to the temporary shut-ins mentioned above and two fewer days in the first quarter of 2021.

Crude oil, natural gas and NGLs sales increased to \$468.1 million for the three months ended March 31, 2021 compared to \$320.3 million for the three months ended March 31, 2020. The increase in revenues between periods was primarily due to the 56 percent increase in weighted-average realized commodity prices, with a positive realization of approximately \$25 million to \$30 million in natural gas sales as a result of atypical pricing from the February 2021 severe weather conditions. The overall increase was partially offset by the 7 percent decrease in production between periods.

We had negative net settlements from our commodity derivative contracts of \$30.7 million for the three months ended March 31, 2021, as compared to positive net settlements of \$45.8 million for the three months ended March 31, 2020.

The combined revenue from crude oil, natural gas and NGLs sales and net settlements from our commodity derivative instruments increased 19 percent to \$437.4 million for the three months ended March 31, 2021 from \$366.1 million for the three months ended March 31, 2020.

For the three months ended March 31, 2021, we generated a net loss of \$9.0 million, or \$0.09 per diluted share, compared to a net loss of \$465.0 million, or \$4.94 per diluted share, for the comparable period in 2020. The decrease in net loss between periods of \$456.0 million was primarily due to an increase in crude oil, natural gas and NGLs sales of \$147.8 million, a decrease in general and administrative expense of \$29.5 million realized in the first quarter of 2021 and an \$881.1 million impairment charge recognized in the first quarter of 2020. These positive factors impacting the decrease in our net loss between periods were partially offset by a \$181.3 million commodity price risk management loss in the first quarter of 2021 compared to a \$434.7 million commodity price risk management gain in the first quarter of 2020.

Adjusted EBITDAX, a non-U.S. GAAP financial measure, was \$316.0 million and \$228.1 million for the three months ended March 31, 2021 and 2020, respectively, primarily due to an increase in combined revenues of \$71.3 million between periods.

Cash flows from operations were \$353.1 million and \$266.3 million for the three months ended March 31, 2021 and 2020, respectively, and our adjusted cash flows from operations, a non-U.S. GAAP financial measure, were \$300.0 million and \$209.8 million, respectively. Adjusted free cash flows, a non-U.S. GAAP financial measure, were \$175.6 million and a deficit of \$51.0 million, respectively. Adjusted free cash flow deficit for the three months ended March 31, 2020 included approximately \$26.5 million of transaction and transition costs incurred related to the SRC Acquisition.

See *Reconciliation of Non-U.S. GAAP Financial Measures* below for a more detailed discussion of these non-U.S. GAAP financial measures and a reconciliation of these measures to the most comparable U.S. GAAP measures.

## Drilling and Completion Overview

During the three months ended March 31, 2021, we operated one full-time drilling rig, one spudder rig and one full-time completion crew in the Wattenberg Field. In addition, we operated one full-time drilling rig and one part-time completion crew starting in March in the Delaware Basin. Our total capital investments in crude oil and natural gas properties for the three months ended March 31, 2021 were \$124.4 million.

The following tables summarize our drilling and completion activity for the three months ended March 31, 2021:

	Operated Wells					
	Wattenberg Field		Delaware Basin		Total	
	Gross	Net	Gross	Net	Gross	Net
In-process as of December 31, 2020	214	201.8	20	19.0	234	220.8
Wells spud	20	19.5	4	4.0	24	23.5
Wells turned-in-line	(34)	(32.6)	—	—	(34)	(32.6)
In-process as of March 31, 2021	200	188.7	24	23.0	224	211.7

Our in-process wells represent wells that are in the process of being drilled or have been drilled and are waiting to be fractured and/or for gas pipeline connection. Our in-process wells are generally completed and turned-in-line within two years of drilling.

## Stock Repurchase Program

In February 2021, we reinstated our Stock Repurchase Program in light of our reduced level of indebtedness. During the three months ended March 31, 2021, we repurchased 0.6 million shares of our outstanding common stock at a cost of \$22.1 million. Approximately \$324.7 million remained available for repurchases under the program as of March 31, 2021.

## Liquidity

Available liquidity as of March 31, 2021 was \$1.7 billion, which was comprised of \$59.1 million of cash and cash equivalents and \$1.6 billion available for borrowing under our revolving credit facility. On April 30, 2021, as part of our spring 2021 semi-annual redetermination, the borrowing base of our credit facility increased from \$1.6 billion to \$1.8 billion; however, we retained our elected commitment of \$1.6 billion. Based on our expected cash flows from operations, our cash and cash equivalents and availability under our revolving credit facility, we believe that we will have sufficient capital available to repay our 2021 Convertible Notes, which mature in September 2021, to fund our planned activities, and to pay potential future dividends and/or repurchase additional shares through the 12-month period following the filing of this report. Our debt balance on March 31, 2021 was \$1.4 billion.

## 2021 Operational and Financial Outlook

We anticipate that our production in 2021 will range between 190,000 Boe to 200,000 Boe per day, approximately 64,000 Bbls to 68,000 Bbls of which are expected to be crude oil. Our planned 2021 capital investments in crude oil and natural gas properties, which we expect to be between \$500 million and \$600 million, are focused on continued execution of our development plans in the Wattenberg Field and the Delaware Basin.

We have operational flexibility to control the pace of our capital spending. As we execute our capital investment program, we continually monitor, among other things, expected rates of return, the political environment and our remaining inventory in order to best meet our short- and long-term corporate strategy. We may revise our 2021 capital investment program during the year as a result of, among other things, changes in commodity prices or our internal long-term outlook for commodity prices, requirements to hold acreage, the cost of services for drilling and well completion activities, drilling results, changes in our borrowing capacity, a significant change in cash flows, regulatory issues, requirements to maintain continuous activity on leaseholds or acquisition and/or divestiture opportunities. We expect that we may experience increases in capital and operating costs as oil and gas demand recovers.

*Wattenberg Field.* We are drilling in the horizontal Niobrara and Codell plays in the rural areas of the core Wattenberg Field, which is further delineated between the Kersey, Prairie, Plains, and Summit development areas. Our 2021 capital investment program for the Wattenberg Field is approximately 75 percent of our expected total capital investments in crude oil and natural gas properties, of which approximately 90 percent is expected to be invested in operated drilling and completion activity. We plan to drill standard-reach lateral ("SRL"), mid-reach lateral ("MRL") and extended-reach lateral ("XRL") wells in the Wattenberg Field. In 2021, we anticipate spudding approximately 75 to 85 operated wells and turning-in-line approximately 150 to 175 operated wells. In 2021, we expect to operate with one full-time horizontal drilling rig crew and one full-time completion crew along with a part-time spudder rig. The remainder of the Wattenberg Field capital investment program is expected to be used for land, capital workovers, facilities projects and non-operated drilling.

*Delaware Basin.* Total capital investments in crude oil and natural gas properties in the Delaware Basin for 2021 are expected to be approximately 25 percent of our total capital investments, of which approximately 90 percent is expected to be invested in operated drilling and completion activity. In 2021, we anticipate spudding and turning-in-line approximately 15 to 20 operated wells. The majority of the wells we plan to drill in 2021 in the Delaware Basin are MRL and XRL wells. We expect to drill at a one-rig pace in 2021 along with a completion crew for four months which started in March 2021.

We are committed to our disciplined approach to managing our development plans. Based on our current production forecast for 2021 and assumed average NYMEX prices of \$55.00 per Bbl of crude oil and \$2.50 per Mcf of natural gas and an assumed average composite price of \$15.00 per Bbl for NGLs, we expect 2021 cash flows from operations to exceed our capital investments in crude oil and natural gas properties. We expect that any excess cash flows from operations will be used to reduce our indebtedness, return capital to our shareholders, and for general corporate purposes.

## Colorado Political Update

In Colorado, certain interest groups opposed to oil and natural gas have proposed ballot initiatives that could hinder or eliminate the ability to develop resources in the state. In 2019, the Colorado legislature passed Senate Bill 19-181 ("SB 19-181") to address concerns underlying the ballot initiatives.

As part of SB 19-181, a series of rulemaking hearings were conducted which focused on issues such as permitting requirements, setbacks and siting requirements, resulting in the adoption of new regulatory requirements. Rulemakings focused on financial assurance and permit fees have not been completed.

A key component of SB19-181 was the change in the COGCC mission from "fostering" the industry to "regulating" the industry. As a result, changes were made to the permitting process in Colorado. Permits are now designed as Oil and Gas Development Plans ("OGDP"), which streamlines single pad locations or proximate multi-pad locations into a single permitting package. Operators also have an option to pursue a Comprehensive Area Plan ("CAP"). A CAP is designed to represent a landscape-level look at oil and gas development in a larger area over a longer period of time, and to include multiple OGDPs within its boundaries. As both CAPs and OGDPs are new processes, the time needed to obtain a permit may be lengthened.

We cannot predict whether future ballot initiatives or other legislation or regulation will be proposed that would dramatically limit the areas of the state in which drilling is permitted to occur.

**Results of Operations**
**Summary of Operating Results**

The following table presents selected information regarding our operating results:

	<b>Three Months Ended March 31,</b>		
	<b>2021</b>	<b>2020</b>	<b>Percent Change</b>
<i>(dollars in millions, except per unit data)</i>			
<b>Production:</b>			
Crude oil (MBbls)	4,857	5,889	(18)%
Natural gas (MMcf)	40,152	41,347	(3)%
NGLs (MBbls)	4,192	4,065	3 %
Crude oil equivalent (MBoe)	15,740	16,845	(7)%
Average Boe per day (Boe)	174,889	185,110	(6)%
<b>Crude Oil, Natural Gas and NGLs Sales:</b>			
Crude oil	\$ 273.7	\$ 249.2	10 %
Natural gas	105.6	39.5	167 %
NGLs	88.8	31.6	181 %
Total crude oil, natural gas and NGLs sales	<u>\$ 468.1</u>	<u>\$ 320.3</u>	46 %
<b>Net Settlements on Commodity Derivatives</b>			
Crude oil	\$ (20.5)	\$ 46.9	(144)%
Natural gas	(10.2)	(1.1)	*
Total net settlements on derivatives	<u>\$ (30.7)</u>	<u>\$ 45.8</u>	(167)%
<b>Average Sales Price (excluding net settlements on derivatives):</b>			
Crude oil (per Bbl)	\$ 56.34	\$ 42.32	33 %
Natural gas (per Mcf)	2.63	0.96	174 %
NGLs (per Bbl)	21.19	7.78	172 %
Crude oil equivalent (per Boe)	29.74	19.02	56 %
<b>Average Costs and Expenses (per Boe):</b>			
Lease operating expenses	\$ 2.66	\$ 2.94	(10)%
Production taxes	1.87	1.10	70 %
Transportation, gathering and processing expenses	1.38	0.80	73 %
General and administrative expenses	2.08	3.69	(44)%
Depreciation, depletion and amortization	9.32	10.46	(11)%
<b>Lease Operating Expense by Operating Region (per Boe)</b>			
Wattenberg Field	\$ 2.31	\$ 2.77	(17)%
Delaware Basin	5.27	3.84	37 %

\* Percent change is not meaningful.

**Crude Oil, Natural Gas and NGLs Sales**

Crude oil, natural gas and NGLs sales for the three months ended March 31, 2021 increased compared to the three months ended March 31, 2020 due to the following:

	<b>Three Months Ended March 31, 2021</b>
	<i>(in millions)</i>
<b>Change in:</b>	
Production	\$ (43.8)
Average crude oil price	68.2
Average natural gas price <sup>(1)</sup>	67.2
Average NGLs price	56.2
Total change in crude oil, natural gas and NGLs sales revenue	<u>\$ 147.8</u>

(1) The change in average natural gas price has a positive realization of approximately \$25 million to \$30 million in natural gas sales as a result of atypical pricing from the February 2021 severe weather conditions.

**Crude Oil, Natural Gas and NGLs Production**

The following table presents crude oil, natural gas and NGLs production:

<b>Production by Operating Region</b>	<b>Three Months Ended March 31,</b>		
	<b>2021</b>	<b>2020</b>	<b>Percent Change</b>
<b>Crude oil (MBbls)</b>			
Wattenberg Field	4,173	4,926	(15)%
Delaware Basin	684	963	(29)%
Total	<u>4,857</u>	<u>5,889</u>	(18)%
<b>Natural gas (MMcf)</b>			
Wattenberg Field	35,561	35,057	1 %
Delaware Basin	4,591	6,290	(27)%
Total	<u>40,152</u>	<u>41,347</u>	(3)%
<b>NGLs (MBbls)</b>			
Wattenberg Field	3,800	3,346	14 %
Delaware Basin	392	719	(45)%
Total	<u>4,192</u>	<u>4,065</u>	3 %
<b>Crude oil equivalent (MBoe)</b>			
Wattenberg Field	13,900	14,115	(2)%
Delaware Basin	1,840	2,730	(33)%
Total	<u>15,740</u>	<u>16,845</u>	(7)%
<b>Average crude oil equivalent per day (Boe)</b>			
Wattenberg Field	154,444	155,110	— %
Delaware Basin	20,445	30,000	(32)%
Total	<u>174,889</u>	<u>185,110</u>	(6)%

Net production volumes for oil, natural gas and NGLs decreased 7 percent during the three months ended March 31, 2021 compared to the three months ended March 31, 2020. The decrease in production volume between periods was driven by (i) reduced capital expenditures in the second half of 2020 resulting from the COVID-19 related decrease in demand for oil and gas and (ii) a loss of approximately 0.5 MMBoe from temporary shut-ins of a significant portion of our wells driven by severe weather during the first quarter of 2021.

The following table presents our crude oil, natural gas and NGLs production ratio by operating region:

	Three Months Ended March 31, 2021			
	Crude Oil	Natural Gas	NGLs	Total
Wattenberg Field	30%	43%	27%	100%
Delaware Basin	37%	42%	21%	100%

  

	Three Months Ended March 31, 2020			
	Crude Oil	Natural Gas	NGLs	Total
Wattenberg Field	35%	41%	24%	100%
Delaware Basin	35%	39%	26%	100%

The change in production mix in the Wattenberg Field between periods was driven by our 2021 developmental plans being focused in areas that have a higher gas/oil ratio.

### Midstream Capacity

Our ability to market our production depends substantially on the availability, proximity and capacity of in-field gathering systems, compression and processing facilities, as well as transportation pipelines out of the basin, all of which are owned and operated by third parties. If adequate midstream facilities and services are not available on a timely basis and at acceptable costs, our production and results of operations could be adversely affected. In response to the substantial development drilling in our current areas of operation in recent years, third-party midstream providers have significantly expanded their midstream facilities and services. These third-party midstream facility expansions, in conjunction with the more recent slowdown in producer activity, have resulted in improved and more stabilized line pressures and a midstream environment that is more favorable for producers. We expect this to remain the case for the near term given anticipated production levels in the Wattenberg Field.

The ultimate timing and availability of adequate infrastructure remains out of our control. Weather, regulatory developments and other factors also affect the adequacy of midstream infrastructure. Like other producers, from time to time, we enter into volume commitments with midstream providers in order to incentivize them to provide increased capacity to sufficiently meet our projected volume growth from our areas of operation. If our production falls below the level required under these agreements, we could be subject to transportation charges or aid in construction payments for commitment shortfalls.

*Wattenberg Field.* In the fourth quarter of 2020 and the first quarter of 2021, DCP Midstream, LP's ("DCP") most recent major system expansions were installed, commissioned and placed into service. These major expansions, in combination with available residue gas and NGL takeaway out of the basin, resulted in reduced line pressures for all of our operated areas of the Wattenberg Field. Given current and forecasted activity levels in the basin, we anticipate that these expansions will provide ample processing capacity to accommodate our operated production for the foreseeable future.

Our production in the Wattenberg Field is significantly dependent on DCP's gathering system. We continue to work with our midstream service providers in an effort to ensure all of the existing in-basin infrastructure is fully utilized and that all options for system expansion are evaluated and implemented to the extent possible to accommodate projected future volume growth from the field.

As midstream infrastructure development and upstream capital discipline continues, we anticipate having the ability to move additional volumes on DCP's system in the long-term. The successful and timely completion of incremental development projects depends on continued capital investment by midstream providers, which could be impacted during times of challenging market conditions.

*Delaware Basin.* Our production from the Delaware Basin was not materially affected by midstream or downstream capacity constraints during the three months ended March 31, 2021.

The completion of Kinder Morgan's Permian Highway Pipeline occurred in the fourth quarter of 2020 and provides additional takeaway capacity out of the Permian Basin. A portion of our natural gas production is committed to the use of this pipeline which began January 2021.

### **Crude Oil, Natural Gas and NGLs Pricing**

Our results of operations depend upon many factors. Key factors include market prices of crude oil, natural gas and NGLs and our ability to market our production effectively. Crude oil, natural gas and NGLs prices have a high degree of volatility and our realizations can change substantially. Our realized sales prices for crude oil, natural gas and NGLs increased 56 percent during the three months ended March 31, 2021 compared to the three months ended March 31, 2020. The NYMEX average daily crude oil and NYMEX first-of-the-month natural gas prices increased 25 percent and 38 percent, respectively, in the first quarter of 2021 as compared to the first quarter of 2020.

The following table presents weighted-average sales prices of crude oil, natural gas and NGLs for the periods presented.

<b>Weighted-Average Realized Sales Price by Operating Region (excluding net settlements on derivatives)</b>	<b>Three Months Ended March 31,</b>		
	<b>2021</b>	<b>2020</b>	<b>Percent Change</b>
<b>Crude oil (per Bbl)</b>			
Wattenberg Field	\$ 56.54	\$ 41.96	35 %
Delaware Basin	55.13	44.15	25 %
Weighted-average price	56.34	42.32	33 %
<b>Natural gas (per Mcf)</b>			
Wattenberg Field	\$ 2.73	\$ 1.14	139 %
Delaware Basin <sup>(1)</sup>	1.88	(0.09)	*
Weighted-average price	2.63	0.96	174 %
<b>NGLs (per Bbl)</b>			
Wattenberg Field	\$ 20.47	\$ 7.54	171 %
Delaware Basin	28.23	8.88	218 %
Weighted-average price	21.19	7.78	172 %
<b>Crude oil equivalent (per Boe)</b>			
Wattenberg Field	\$ 29.55	\$ 19.27	53 %
Delaware Basin	31.17	17.71	76 %
Weighted-average price	29.74	19.02	56 %

\* Percent change is not meaningful.

(1) Negative realized natural gas pricing due to the deduction for transportation, gathering and processing by the purchaser exceeding the average sales price of natural gas.

Crude oil, natural gas and NGLs revenues are recognized when we transfer control of crude oil, natural gas or NGLs production to the purchaser. We consider the transfer of control to occur when the purchaser has the ability to direct the use of, and obtain substantially all of the remaining benefits from, the crude oil, natural gas or NGLs production. We record sales revenue based on an estimate of the volumes delivered at estimated prices as determined by the applicable sales agreement. We estimate our sales volumes based on company-measured volume readings. We then adjust our crude oil, natural gas and NGLs sales in subsequent periods based on the data received from our purchasers that reflects actual volumes delivered and prices received.

Our crude oil, natural gas and NGLs sales are recorded using either the "net-back" or "gross" method of accounting, depending upon the related purchase agreement. We use the net-back method when control of the crude oil, natural gas or NGLs has been transferred to the purchasers of these commodities that are providing transportation, gathering or processing services. In these situations, the purchaser pays us based on a percent of proceeds or a sales price fixed at index less specified deductions. The net-back method results in the recognition of a net sales price that is lower than the index on which the

production is based because the operating costs and profit of the midstream facilities are embedded in the net price we are paid. We use the gross method of accounting when control of the crude oil, natural gas or NGLs is not transferred to the purchaser and the purchaser does not provide transportation, gathering or processing services as a function of the price we receive. Rather, we contract separately with midstream providers for the applicable transportation and processing on a per unit basis. Under this method, we recognize revenues based on the gross selling price and recognize transportation, gathering and processing expense.

As discussed above, we enter into agreements for the sale and transportation, gathering and processing of our production, the terms of which can result in variances in the per unit realized prices that we receive for our crude oil, natural gas and NGLs. Information related to the components and classifications in the condensed consolidated statements of operations is shown below. For crude oil, the average NYMEX prices shown below are based on average daily prices throughout each month and, for natural gas, the average NYMEX pricing is based on first-of-the-month index prices, as in each case this is the method used to sell the majority of these commodities pursuant to terms of the relevant sales agreements. For NGLs, we use the NYMEX crude oil price as a reference for presentation purposes. The average realized price both before and after transportation, gathering and processing expense shown in the table below represents our approximate composite per barrel price for NGLs.

Three Months Ended March 31, 2021	Average NYMEX Price	Average Realized Price Before Transportation, Gathering and Processing Expense	Average Realization Percentage Before Transportation, Gathering and Processing Expense	Average Transportation, Gathering and Processing Expense	Average Realized Price After Transportation, Gathering and Processing Expense	Average Realization Percentage After Transportation, Gathering and Processing Expense
Crude oil (per Bbl)	\$ 57.84	\$ 56.34	97 %	\$ 3.32	\$ 53.02	92 %
Natural gas (per MMBtu)	2.69	2.63	98 %	0.11	2.52	94 %
NGLs (per Bbl)	57.84	21.19	37 %	—	21.19	37 %
Crude oil equivalent (per Boe)	40.12	29.74	74 %	1.32	28.42	71 %

  

Three Months Ended March 31, 2020	Average NYMEX Price	Average Realized Price Before Transportation, Gathering and Processing Expense	Average Realization Percentage Before Transportation, Gathering and Processing Expense	Average Transportation, Gathering and Processing Expense	Average Realized Price After Transportation, Gathering and Processing Expense	Average Realization Percentage After Transportation, Gathering and Processing Expense
Crude oil (per Bbl)	\$ 46.17	\$ 42.32	92 %	\$ 1.46	\$ 40.86	88 %
Natural gas (per MMBtu)	1.95	0.96	49 %	0.11	0.85	44 %
NGLs (per Bbl)	46.17	7.78	17 %	—	7.78	17 %
Crude oil equivalent (per Boe)	32.08	19.02	59 %	0.77	18.25	57 %

(1) Average TGP excludes unutilized firm transportation fees of \$0.06 per Boe and \$0.03 per Boe for the three months ended March 31, 2021 and 2020, respectively.

Our average realization percentages for crude oil, natural gas and NGLs increased in the three months ended March 31, 2021 as compared to the same period in 2020 due to the improvement in oil and gas product demand that occurred as countries relaxed COVID-19 restrictions throughout 2020 and 2021. Our natural gas realizations were notably higher due to strong February pricing that resulted from severe weather conditions.

### Commodity Price Risk Management

We use commodity derivative instruments to manage fluctuations in crude oil and natural gas prices, including collars, fixed-price exchanges and basis protection exchanges on a portion of our estimated crude oil and natural gas production. For our commodity exchanges, we ultimately realize the fixed price value related to the swaps. See Note 5 - Commodity Derivative Financial Instruments in Item 1. Financial Statements included elsewhere in this report for a summary of our derivative positions as of March 31, 2021.

Commodity price risk management, net, includes cash settlements upon maturity of our derivative instruments, and the change in fair value of unsettled commodity derivatives related to our crude oil and natural gas production.

Net settlements of commodity derivative instruments are based on the difference between the crude oil and natural gas index prices at the settlement date of our commodity derivative instruments compared to the respective strike prices contracted for the settlement months that were established at the time we entered into the commodity derivative transaction. The net change in fair value of unsettled commodity derivatives is comprised of the net increase or decrease in the beginning-of-period fair value of commodity derivative instruments that settled during the period and the net change in fair value of unsettled commodity derivatives during the period or from inception of any new contracts entered into during the applicable period. The net change in fair value of unsettled commodity derivatives during the period is primarily related to shifts in the crude oil and natural gas forward price curves and changes in certain differentials.

The following table presents net settlements and net change in fair value of unsettled derivatives included in commodity price risk management, net:

	<b>Three Months Ended March 31,</b>	
	<b>2021</b>	<b>2020</b>
	<i>(in millions)</i>	
<b>Commodity price risk management gain (loss), net:</b>		
Net settlements of commodity derivative instruments:		
Crude oil collars and fixed price exchanges	\$ (20.5)	\$ 46.9
Natural gas collars and fixed price exchanges	(2.8)	0.3
Natural gas basis protection exchanges	(7.4)	(1.4)
Total net settlements of commodity derivative instruments	(30.7)	45.8
Change in fair value of unsettled commodity derivative instruments:		
Reclassification of settlements included in prior period changes in fair value of commodity derivative instruments	(0.7)	4.3
Crude oil collars and fixed price exchanges	(137.8)	391.9
Natural gas collars and fixed price exchanges	(2.1)	(1.8)
Natural gas basis protection exchanges	(10.0)	(5.5)
Net change in fair value of unsettled commodity derivative instruments	(150.6)	388.9
<b>Total commodity price risk management gain (loss), net</b>	<b>\$ (181.3)</b>	<b>\$ 434.7</b>

### ***Lease Operating Expense***

Lease operating expense ("LOE") decreased by 16 percent to \$41.8 million for the three months ended March 31, 2021 compared to \$49.5 million for the three months ended March 31, 2020. The period-over-period decrease in LOE was primarily attributable to operational efficiencies realized from the SRC Acquisition in the Wattenberg Field for approximately \$4.5 million. In addition, we had a decrease in water production, which resulted in a \$1.5 million decrease in water disposal costs in the Delaware Basin. LOE per Boe decreased 10 percent to \$2.66 for the three months ended March 31, 2021 from \$2.94 for the three months ended March 31, 2020, primarily due to the factors discussed above, partially offset by a 7 percent decrease in production volumes between periods.

### ***Production Taxes***

Production taxes are comprised mainly of severance tax and ad valorem tax, and are directly related to crude oil, natural gas and NGLs sales and are generally assessed as a percentage of net revenues. From time to time, there are adjustments to the statutory rates for these taxes based upon certain credits that are determined based upon activity levels and relative commodity prices from year-to-year.

Production taxes increased 60 percent to \$29.5 million for the three months ended March 31, 2021 compared to \$18.5 million for the three months ended March 31, 2020. Production taxes per Boe increased 70 percent to \$1.87 for the three months ended March 31, 2021 compared to \$1.10 for the three months ended March 31, 2020. The increase in production taxes was primarily due to an increase in crude oil, natural gas and NGLs sales between periods.

**Transportation, Gathering and Processing Expense**

Transportation, gathering and processing expense ("TGP") increased 61 percent to \$21.7 million for the three months ended March 31, 2021 compared to \$13.5 million for the three months ended March 31, 2020. TGP per Boe increased 73 percent to \$1.38 for the three months ended March 31, 2021 compared to \$0.80 for the three months ended March 31, 2020.

The increase in TGP was primarily due to increases in transportation rates relating to our crude oil volumes delivered and amendments to existing crude oil sales contracts, which resulted in a change in recognition from a net-back to a gross presentation of TGP.

**Impairment of Properties and Equipment**

There were no significant impairment charges recognized related to our proved and unproved oil and gas properties during the three months ended March 31, 2021. If crude oil prices decline, or we change other estimates impacting future net cash flows (e.g. reserves, price differentials, future operating and/or development costs), our proved and unproved oil and gas properties could be subject to additional impairments in future periods.

During the three months ended March 31, 2020, we recorded impairment charges of \$881.1 million. The impairment charges during the three months ended March 31, 2020 were due to a significant decline in crude oil prices, which was considered a triggering event that required us to assess our crude oil and natural gas properties for possible impairment. As a result of our assessment, we recorded impairment charges of \$881.1 million to our proved and unproved properties.

**General and Administrative Expense**

General and administrative expense decreased 47 percent to \$32.7 million for the three months ended March 31, 2021 compared to \$62.2 million for the three months ended March 31, 2020 primarily due to \$26.5 million in transaction and transition costs incurred in the first quarter of 2020 related to the SRC Acquisition and a \$2.8 million decrease relating to ongoing corporate cost savings initiatives.

**Depreciation, Depletion and Amortization Expense**

DD&A expense related to crude oil and natural gas properties is directly related to proved reserves and production volumes. DD&A expense related to crude oil and natural gas properties was \$144.8 million for the three months ended March 31, 2021, compared to \$173.8 million for the three months ended March 31, 2020. The decrease in total DD&A expense was primarily due to the proved property impairment recognized in the first quarter of 2020 in the Delaware Basin, which lowered the carrying value of our depletion base.

The period-over-period change in DD&A expense related to crude oil and natural gas properties was primarily due to the following:

	<b>Three Months Ended March 31, 2021</b>	
	<i>(in millions)</i>	
Decrease in production	\$	(16.7)
Decrease in weighted-average depreciation, depletion and amortization rates		(12.4)
Total decrease in DD&A expense related to crude oil and natural gas properties	\$	(29.1)

The following table presents our per Boe DD&A expense rates for crude oil and natural gas properties:

	<b>Three Months Ended March 31,</b>			
	<b>2021</b>		<b>2020</b>	
	<i>(per Boe)</i>			
<b>Operating Region/Area</b>				
Wattenberg Field	\$	9.22	\$	9.17
Delaware Basin		9.01		16.60
Total weighted-average		9.20		10.46

**Interest Expense, net**

Interest expense, net decreased \$5.1 million to \$19.0 million for the three months ended March 31, 2021 compared to \$24.2 million for the three months ended March 31, 2020. The decrease was primarily related to a \$4.1 million decrease in interest as a result of reduced borrowings under our revolving credit facility between periods and a \$2.8 million decrease in interest related to the partial redemption in February 2020 of the 2025 Senior Notes we assumed from the SRC Acquisition. These decreases were partially offset by a \$2.2 million increase in interest expense related to the issuance of an additional \$150 million aggregate principal amount of the 2026 Senior Notes in September 2020.

**Provision for Income Taxes**

We recorded a full valuation allowance against our net deferred tax assets for the three months ended March 31, 2021 and 2020 resulting in an effective income tax rate of a 0.6 percent provision on loss and a 1.6 percent benefit on loss, respectively. The effective tax rate differs from the amount that would be provided by applying the statutory U.S. federal income tax rate of 21 percent to pre-tax income due to the valuation allowance in effect for both periods.

As long as we conclude that we will continue to provide for a valuation allowance against our net deferred tax assets, we will likely not have any additional income tax expense or benefit other than for state income taxes.

**Net Income (Loss)/Adjusted Net Income (Loss)**

The factors impacting net loss of \$9.0 million and \$465.0 million for the three months ended March 31, 2021 and 2020 are discussed above.

Adjusted net income, a non-U.S. GAAP financial measure, was \$141.6 million for the three months ended March 31, 2021, and adjusted net loss, a non-U.S. GAAP financial measure, was \$759.6 million for the three months ended March 31, 2020. With the exception of the tax-affected (when applicable) net change in fair value of unsettled commodity derivatives, the same factors impacted adjusted net income (loss). See *Reconciliation of Non-U.S. GAAP Financial Measures* below for a more detailed discussion of these non-U.S. GAAP financial measures and a reconciliation of these measures to the most comparable U.S. GAAP measures.

**Financial Condition, Liquidity and Capital Resources**

Our primary sources of liquidity are cash flows from operating activities, borrowings from our revolving credit facility, asset sales and proceeds raised in debt and equity capital market transactions. For the three months ended March 31, 2021, our net cash flows from operating activities were \$353.1 million.

Our primary source of cash flows from operating activities is the sale of crude oil, natural gas and NGLs. Fluctuations in our operating cash flows are principally driven by commodity prices and changes in our production volumes. Commodity prices have historically been volatile and we manage a portion of this volatility through our use of commodity derivative instruments. We enter into commodity derivative instruments with maturities of no greater than five years from the date of the instrument. Our revolving credit facility imposes limits on the amount of our production we can hedge, and we may choose not to hedge the maximum amounts permitted. Therefore, we may still have fluctuations in our cash flows from operating activities due to the remaining non-hedged portion of our future production.

We may use our available liquidity for operating activities, capital investments, working capital requirements, acquisitions and for general corporate purposes. We maintain a significant capital investment program to execute our development plans, which requires capital expenditures to be made in periods prior to initial production from newly developed wells. From time to time, these activities may result in a working capital deficit; however, we do not believe that our working capital deficit as of March 31, 2021 is an indication of a lack of liquidity. We had working capital deficits of \$608.3 million as of March 31, 2021 and \$471.6 million as of December 31, 2020. We intend to continue to manage our liquidity position by a variety of means, including through the generation of cash flows from operations, investment in projects with favorable rates of return, protection of cash flows on a portion of our anticipated sales through the use of an active commodity derivative hedging program, utilization of the borrowing capacity under our revolving credit facility and, if warranted, capital markets transactions from time to time.

Our cash and cash equivalents were \$59.1 million at March 31, 2021 and availability under our revolving credit facility was \$1.6 billion, providing for a total liquidity position of \$1.7 billion as of March 31, 2021. The borrowing base is primarily based on the loan value assigned to the proved reserves attributable to our crude oil and natural gas interests. Based on our current production forecast for 2021 and assumed average NYMEX prices of \$55.00 per Bbl of crude oil and \$2.50 per Mcf of natural gas and an assumed average composite price of \$15.00 per Bbl of NGLs, we expect 2021 cash flows from operations to exceed our capital investments in crude oil and natural gas properties.

In April 2019, our board of directors approved the Stock Repurchase Program. Effective with the closing of the SRC Acquisition, the board approved an increase and extension to the Stock Repurchase Program from \$200 million to \$525 million. Pursuant to the Stock Repurchase Program, we repurchased 0.6 million shares and 1.3 million shares of outstanding common stock at a cost of \$22.1 million and \$23.8 million during the three months ended March 31, 2021 and 2020, respectively. We reinstated the program in February 2021, in light of a reduction in our aggregate indebtedness to below \$1.5 billion. Repurchases may extend into 2023 based on current market conditions, although the board could elect to suspend or terminate the program at any time, including if certain share price parameters are not achieved. Approximately \$324.7 million remained available for repurchases under the program as of March 31, 2021.

In addition, we may from time to time seek to pay down, retire or repurchase our outstanding debt using cash or through exchanges of other debt or equity securities, in open market purchases, privately negotiated transactions or otherwise. Such repurchases or exchanges, if any, will depend on available funds, prevailing market conditions, our liquidity requirements, contractual restrictions in our revolving credit agreement and other factors.

Based on our expected cash flows from operations, our cash and cash equivalents and availability under our revolving credit facility, we believe that we will have sufficient capital available to repay our 2021 Convertible Notes, which mature in September 2021, to fund our planned activities, and to pay potential future dividends, and/or repurchase additional shares pursuant to the Stock Repurchase Program through the 12-month period following the filing of this report.

Our revolving credit facility is available for working capital requirements, capital investments, acquisitions, to support letters of credit and for general corporate purposes. The borrowing base is primarily based on the loan value assigned to the proved reserves attributable to our crude oil and natural gas interests.

The revolving credit facility contains covenants customary for agreements of this type, with the most restrictive being certain financial tests on a quarterly basis. The financial tests, as defined per the revolving credit facility, include requirements to maintain: (a) a minimum current ratio of 1.0:1.0 and (b) a leverage ratio of not greater than 4.0:1.0. For purposes of the current ratio covenant, the revolving credit facility's definition of total current assets, in addition to current assets as presented under U.S. GAAP, includes, among other things, unused commitments under the revolving credit facility. Additionally, the current ratio covenant calculation allows us to exclude the current portion of our long-term debt and other short-term loans from the U.S. GAAP total current liabilities amount. Accordingly, the existence of a working capital deficit under U.S. GAAP is not necessarily indicative of a violation of the current ratio covenant. At March 31, 2021, we were in compliance with all covenants in the revolving credit facility with a current ratio of 3.5:1.0 and a leverage ratio of 1.3:1.0. We expect to remain in compliance throughout the 12-month period following the filing of this report.

### **Cash Flows**

*Operating Activities.* Our net cash flows from operating activities are primarily impacted by commodity prices, production volumes, net settlements from our commodity derivative positions, operating costs and general and administrative expense. Cash flows from operating activities increased \$86.8 million for the three months ended March 31, 2021 compared to the three months ended March 31, 2020. The increase between periods was primarily due to a \$147.8 million increase in revenue from crude oil, natural gas and NGLs sales and a \$29.5 million decrease in general and administrative expense. These amounts were partially offset by a \$76.5 million decrease in commodity derivative settlements, an \$11.0 million increase in production taxes and an \$8.2 million increase in TGP between periods.

Adjusted cash flows from operations, a non-U.S. GAAP financial measure, increased by \$90.2 million during the three months ended March 31, 2021 to \$300.0 million from \$209.8 million during the three months ended March 31, 2020. The increase was primarily due to the factors mentioned above for changes in cash flows provided by operating activities, without regard to timing of cash payments and receipts of assets and liabilities. Adjusted free cash flow, a non-U.S. GAAP financial measure, increased by \$226.6 million during the three months ended March 31, 2021 to \$175.6 million from a deficit of \$51.0

million during the three months ended March 31, 2020. The increase between periods was primarily due to the increase in cash flows from operating activities as discussed above and a decrease in capital investments in crude oil and natural gas properties.

See *Reconciliation of Non-U.S. GAAP Financial Measures*, below, for a more detailed discussion of these non-U.S. GAAP financial measures and a reconciliation of these measures to the most comparable U.S. GAAP measures.

*Investing Activities.* Because crude oil and natural gas production from a well declines rapidly in the first few years of production, we need to continue to commit significant amounts of capital in order to maintain and grow our production and replace our reserves. If capital is not available or is constrained in the future, we will be limited to our cash flows from operations and liquidity under our revolving credit facility as the sources for funding our capital investments.

Cash flows from investing activities primarily consist of the acquisition, exploration and development of crude oil and natural gas properties, net of dispositions of crude oil and natural gas properties. Net cash used in investing activities of \$104.7 million during the three months ended March 31, 2021 was primarily related to our drilling and completion activities of \$109.0 million, partially offset by \$4.4 million proceeds from the sale of certain properties and equipment. Net cash used in investing activities of \$330.2 million during the three months ended March 31, 2020 was primarily related to our drilling and completion activities of \$190.8 million and \$139.8 million related to the closing of the SRC Acquisition.

*Financing Activities.* Net cash used in financing activities of \$191.9 million during the three months ended March 31, 2021 was primarily due to net repayments to our credit facility of \$168.0 million and the repurchase and retirement of shares of our common stock totaling to \$21.1 million pursuant to our Stock Repurchase Program. Net cash used in financing activities of \$124.2 million during the three months ended March 31, 2020 was primarily due to net borrowings from our credit facility of \$613.0 million, partially offset by the redemption of a portion of the 2025 Senior Notes totaling \$452.2 million and the repurchase and retirement of shares of our common stock totaling \$23.8 million pursuant to our Stock Repurchase Program.

### **Subsidiary Guarantor**

PDC Permian, Inc., a Delaware corporation (the "Guarantor"), our wholly-owned subsidiary, guarantees our obligations under our 2024 Senior Notes, 2025 Senior Notes and 2026 Senior Notes (collectively, the "Senior Notes") and our 2021 Convertible Notes. The Guarantor holds our assets located in the Delaware Basin. The Senior Notes and 2021 Convertible Notes are fully and unconditionally guaranteed on a joint and several basis by the Guarantor. The guarantees are subject to release in limited circumstances only upon the occurrence of certain customary conditions.

The indentures governing the Senior Notes contain customary restrictive covenants that, among other things, limit our ability and the ability of our restricted subsidiaries to: (a) incur additional debt including under our revolving credit facility, (b) make certain investments or pay dividends or distributions on our capital stock or purchase, redeem or retire capital stock, (c) sell assets, including capital stock of our restricted subsidiaries, (d) restrict the payment of dividends or other payments by restricted subsidiaries to us, (e) create liens that secure debt, (f) enter into transactions with affiliates and (g) merge or consolidate with another company.

The following summarized subsidiary guarantor financial information has been prepared on the same basis of accounting as our condensed consolidated financial statements. Investments in subsidiaries are accounted for under the equity method.

	As of/Three Months Ended March 31, 2021		As of/Year Ended December 31, 2020	
	Issuer	Guarantor	Issuer	Guarantor
<i>(in millions)</i>				
<b>Assets</b>				
Current assets	\$ 313.9	\$ (36.3)	\$ 271.4	\$ (57.8)
Intercompany accounts receivable, guarantor subsidiary	70.4	—	107.3	—
Investment in guarantor subsidiary	1,767.2	—	1,767.2	—
Properties and equipment, net	3,943.3	889.5	3,982.1	877.1
Other non-current assets	50.1	6.9	56.6	4.3
<b>Liabilities</b>				
Current liabilities	\$ 896.6	\$ 47.1	\$ 751.3	\$ 28.5
Intercompany accounts payable	—	57.3	—	94.2
Long-term debt	1,242.1	—	1,409.5	—
Other non-current liabilities	291.1	176.8	254.9	178.1
<b>Statement of Operations</b>				
Crude oil, natural gas and NGLs sales	\$ 410.8	\$ 57.4	\$ 968.8	\$ 183.7
Commodity price risk management gain (loss), net	(181.3)	—	180.3	—
Total revenues	229.9	56.1	1,151.5	182.5
Production costs	73.9	19.1	227.0	71.6
Gross profit	336.9	38.3	741.8	112.1
Impairment of properties and equipment	0.2	—	2.0	880.4
Net income (loss)	(28.2)	19.3	(49.2)	(670.0)

### Off-Balance Sheet Arrangements

At March 31, 2021, we had no off-balance sheet arrangements, as defined under SEC rules, which have or are reasonably likely to have a material current or future effect on our financial condition, revenues or expenses, results of operations, liquidity, capital investments or capital resources.

### Contractual Obligations

Since December 31, 2020, there have not been any significant, non-routine changes in our contractual obligations. See *Note 11 - Commitments and Contingencies* to the accompanying condensed consolidated financial statements included elsewhere in this report.

### Recent Accounting Standards

There were no significant new accounting standards adopted or new accounting pronouncements that would have potential effect on us as of March 31, 2021.

### Critical Accounting Policies and Estimates

The preparation of the accompanying condensed consolidated financial statements in conformity with U.S. GAAP required management to use judgment in making estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities and the reported amounts of revenue and expenses.

There have been no significant changes to our critical accounting policies and estimates or in the underlying accounting assumptions and estimates used in these critical accounting policies from those disclosed in the consolidated financial statements and accompanying notes contained in our 2020 Form 10-K filed with the SEC on February 25, 2021.

### **Reconciliation of Non-U.S. GAAP Financial Measures**

We use "adjusted cash flows from operations," "adjusted free cash flow (deficit)," "adjusted net income (loss)" and "adjusted EBITDAX," non-U.S. GAAP financial measures, for internal management reporting, when evaluating period-to-period changes and, in some cases, in providing public guidance on possible future results. In addition, we believe these are measures of our fundamental business and can be useful to us, investors, lenders and other parties in the evaluation of our performance relative to our peers and in assessing acquisition opportunities and capital expenditure projects. These supplemental measures are not measures of financial performance under U.S. GAAP and should be considered in addition to, not as a substitute for, net income (loss) or cash flows from operations, investing or financing activities and should not be viewed as liquidity measures or indicators of cash flows reported in accordance with U.S. GAAP. The non-U.S. GAAP financial measures that we use may not be comparable to similarly titled measures reported by other companies. In the future, we may disclose different non-U.S. GAAP financial measures in order to help us and our investors more meaningfully evaluate and compare our future results of operations to our previously reported results of operations. We strongly encourage investors to review our financial statements and publicly filed reports in their entirety and to not rely on any single financial measure.

*Adjusted cash flows from operations and adjusted free cash flow (deficit).* We believe adjusted cash flows from operations can provide additional transparency into the drivers of trends in our operating cash flows, such as production, realized sales prices and operating costs, as it disregards the timing of settlement of operating assets and liabilities. We believe adjusted free cash flow (deficit) provides additional information that may be useful in an investor analysis of our ability to generate cash from operating activities from our existing oil and gas asset base to fund exploration and development activities and to return capital to stockholders in the period in which the related transactions occurred. We exclude from this measure cash receipts and expenditures related to acquisitions and divestitures of oil and gas properties and capital expenditures for other properties and equipment, which are not reflective of the cash generated or used by ongoing activities on our existing producing properties and, in the case of acquisitions and divestitures, may be evaluated separately in terms of their impact on our performance and liquidity. Adjusted free cash flow is a supplemental measure of liquidity and should not be viewed as a substitute for cash flows from operations because it excludes certain required cash expenditures. For example, we may have mandatory debt service requirements or other non-discretionary expenditures which are not deducted from the adjusted free cash flow measure.

We are unable to present a reconciliation of forward-looking adjusted cash flow because components of the calculation, including fluctuations in working capital accounts, are inherently unpredictable. Moreover, estimating the most directly comparable GAAP measure with the required precision necessary to provide a meaningful reconciliation is extremely difficult and could not be accomplished without unreasonable effort. We believe that forward-looking estimates of adjusted cash flow are important to investors because they assist in the analysis of our ability to generate cash from our operations.

*Adjusted net income (loss).* We believe that adjusted net income (loss) provides additional transparency into operating trends, such as production, realized sales prices, operating costs and net settlements on commodity derivative contracts, because it disregards changes in our net income (loss) from mark-to-market adjustments resulting from net changes in the fair value of our unsettled commodity derivative contracts, and these changes are not directly reflective of our operating performance.

*Adjusted EBITDAX.* We believe that adjusted EBITDAX provides additional transparency into operating trends because it reflects the financial performance of our assets without regard to financing methods, capital structure, accounting methods or historical cost basis. In addition, because adjusted EBITDAX excludes certain non-cash expenses, we believe it is not a measure of income, but rather a measure of our liquidity and ability to generate sufficient cash for exploration, development and acquisitions and to service our debt obligations.

The following table presents a reconciliation of each of our non-U.S. GAAP financial measures to its most comparable U.S. GAAP measure:

	<b>Three Months Ended March 31,</b>	
	<b>2021</b>	<b>2020</b>
	<i>(in millions)</i>	
<b>Cash flows from operations to adjusted cash flows from operations and adjusted free cash flow (deficit):</b>		
Net cash from operating activities	\$ 353.1	\$ 266.3
Changes in assets and liabilities	(53.1)	(56.5)
Adjusted cash flows from operations	300.0	209.8
Capital expenditures for development of crude oil and natural gas properties	(109.0)	(190.8)
Change in accounts payable related to capital expenditures for oil and gas development activities	(15.4)	(70.0)
Adjusted free cash flow (deficit)	<u>\$ 175.6</u>	<u>\$ (51.0)</u>
<b>Net income (loss) to adjusted net income (loss):</b>		
Net income (loss)	\$ (9.0)	\$ (465.0)
Loss (gain) on commodity derivative instruments	181.3	(434.7)
Net settlements on commodity derivative instruments	(30.7)	45.8
Tax effect of above adjustments <sup>(1)</sup>	—	94.3
Adjusted net income (loss)	<u>\$ 141.6</u>	<u>\$ (759.6)</u>
<b>Net income (loss) to adjusted EBITDAX:</b>		
Net income (loss)	\$ (9.0)	\$ (465.0)
Loss (gain) on commodity derivative instruments	181.3	(434.7)
Net settlements on commodity derivative instruments	(30.7)	45.8
Non-cash stock-based compensation	5.0	5.7
Interest expense, net	19.0	24.2
Income tax expense (benefit)	0.1	(7.7)
Impairment of properties and equipment	0.2	881.1
Exploration, geologic and geophysical expense	0.4	0.1
Depreciation, depletion and amortization	146.8	176.2
Accretion of asset retirement obligations	3.1	2.6
Loss (gain) on sale of properties and equipment	(0.2)	(0.2)
Adjusted EBITDAX	<u>\$ 316.0</u>	<u>\$ 228.1</u>
<b>Cash from operating activities to adjusted EBITDAX:</b>		
Net cash from operating activities	\$ 353.1	\$ 266.3
Interest expense, net	19.0	24.2
Amortization and write-off of debt discount, premium and issuance costs	(3.8)	(3.6)
Exploration, geologic and geophysical expense	0.4	0.1
Other	0.4	(2.4)
Changes in assets and liabilities	(53.1)	(56.5)
Adjusted EBITDAX	<u>\$ 316.0</u>	<u>\$ 228.1</u>

(1) Due to the full valuation allowance recorded against our net deferred tax assets, there is no tax effect for the three months ended March 31, 2021.

**ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK****Market-Sensitive Instruments and Risk Management**

We are exposed to market risks associated with interest rates, commodity price and credit risks. We have established risk management processes to monitor and manage these market risks.

***Interest Rate Risk***

Changes in interest rates affect the amount of interest we earn on our interest bearing cash, cash equivalents and restricted cash accounts and the interest we pay on borrowings under our revolving credit facility. Our 2021 Convertible Notes, 2024 Senior Notes, 2025 Senior Notes and 2026 Senior Notes have fixed rates, and therefore near-term changes in interest rates do not expose us to risk of earnings or cash flow loss; however, near-term changes in interest rates may affect the fair value of our fixed-rate debt.

As of March 31, 2021, we had no outstanding balance on our revolving credit facility.

***Commodity Price Risk***

We are exposed to the potential risk of loss from adverse changes in the market price of crude oil, natural gas, natural gas basis and NGLs. Pricing for oil and natural gas production has been volatile and unpredictable for several years, and we expect this volatility to continue in the future. The prices we receive for production depend on many factors outside of our control. Pursuant to established policies and procedures, we manage a portion of the risks associated with these market fluctuations using commodity derivative instruments. These instruments help us predict with greater certainty the effective crude oil and natural gas prices we will receive for our hedged production. We believe that our commodity derivative policies and procedures are effective in achieving our risk management objectives.

Based on a sensitivity analysis as of March 31, 2021, we estimate that a ten percent increase in natural gas, crude oil prices and the propane portion of NGLs prices, inclusive of basis, over the entire period for which we have commodity derivatives in place, would have resulted in an increase in the fair value of our net derivative liabilities of \$68.9 million, whereas a ten percent decrease in prices would have resulted in a decrease in fair value of our net derivative liabilities of \$67.7 million. The potential increase in the fair value of our net derivative liabilities would be recorded in statements of operations as a loss. We are currently unable to estimate the effects on the earnings of future periods resulting from changes in the market value of our commodity derivative contracts.

***Credit Risk***

Credit risk represents the loss that we would incur if a counterparty fails to perform its contractual obligations. We attempt to reduce credit risk by diversifying our counterparty exposure. When exposed to significant credit risk, we analyze the counterparty's financial condition prior to entering into an agreement, establish credit limits and monitor the appropriateness of those limits on an ongoing basis. We monitor the creditworthiness of significant counterparties through our credit committee, which utilizes a number of qualitative and quantitative tools to assess credit risk and takes mitigative actions if deemed necessary. While we believe that our credit risk analysis and monitoring procedures are reasonable, no amount of analysis can assure performance by our counterparties.

We primarily use financial institutions which are lenders in our revolving credit facility as counterparties for our derivative financial instruments. Disruption in the credit markets, changes in commodity prices and other factors may have a significant adverse impact on a number of financial institutions. To date, we have had no material counterparty default losses from our commodity derivative financial instruments.

Our crude oil, natural gas and NGLs sales are concentrated with a few predominately large customers. This concentrates our credit risk exposure with a small number of large customers. We do not require our customers to post collateral, and the inability of our significant customers to meet their obligations to us or their insolvency or liquidation may adversely affect our financial results.

***Disclosure of Limitations***

Because the information above included only those exposures that existed at March 31, 2021, it does not consider those exposures or positions which could arise after that date. As a result, our ultimate realized gain or loss with respect to interest rate and commodity price fluctuations will depend on the exposures that arise during the period, our commodity price risk management strategies at the time and interest rates and commodity prices at the time.

**ITEM 4. CONTROLS AND PROCEDURES****Evaluation of Disclosure Controls and Procedures**

As of March 31, 2021, we carried out an evaluation under the supervision and with the participation of management, including the Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures defined in Rules 13a-15(e) and 15d-15(e) of the Exchange Act. Based on the results of this evaluation, the Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were effective as of March 31, 2021.

**Changes in Internal Control over Financial Reporting**

There were no changes in our internal control over financial reporting during the quarter ended March 31, 2021 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

**PART II****ITEM 1. LEGAL PROCEEDINGS**

Information regarding our legal proceedings can be found in *Note 11 - Commitments and Contingencies* to our condensed consolidated financial statements included elsewhere in this report.

**RISK FACTORS**

We face many risks. Each of these risk factors could adversely affect our business, operating results and financial condition as well as the value of an investment in our common stock are described under Item 1A, *Risk Factors*, of our 2020 Form 10-K. This information should be considered carefully, together with other information in this report and other reports and materials we file with the SEC.

There have been no material changes from the risk factors previously disclosed in our 2020 Form 10-K.

**ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS**

The following table presents information about our purchases of our common stock during the period ended March 31, 2021:

Period	Total Number of Shares Purchased <sup>(1) (2)</sup>	Average Price Paid per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs <sup>(1)</sup>	Approximate Dollar Value of Shares That May Yet Be Purchased Under the Plans or Programs (in millions)
January	28,831	\$ 23.27	—	\$ 346.8
February	53,401	32.25	2,289	346.7
March	596,388	36.99	595,460	324.7
Total first quarter 2021 purchases	678,620	36.03	597,749	324.7

(1) In April 2019, the board of directors approved a program to acquire up to \$200 million of our outstanding common stock and in August 2019, effective with the closing of the SRC Acquisition, increased such amount to \$525 million (the "Stock Repurchase Program"). The Stock Repurchase Program does not require any specific number of shares to be acquired and can be modified or discontinued by the board of directors at any time. We reinstated our Stock Repurchase Program in late February 2021. Repurchases may extend until December 31, 2023.

(2) Purchases outside of the Stock Repurchase Program represent shares withheld from employees for the payment of their tax liabilities related to the vesting of securities issued pursuant to our stock-based compensation plans. The withheld shares are not considered common stock repurchased under the Stock Repurchase Program.

**ITEM 3. DEFAULTS UPON SENIOR SECURITIES** - None.

**ITEM 4. MINE SAFETY DISCLOSURES** - Not applicable.

**ITEM 5. OTHER INFORMATION** - None.

## ITEM 6. EXHIBITS

Exhibit Number	Exhibit Description	Incorporated by Reference				Filed Herewith
		Form	SEC File Number	Exhibit	Filing Date	
22	<a href="#">Securities guaranteed by PDC Permian, Inc., a subsidiary guarantor of PDC Energy, Inc.</a>					X
31.1	<a href="#">Certification by Chief Executive Officer pursuant to Rule 13a-14(a) and 15d-14(a) of the Exchange Act Rules, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.</a>					X
31.2	<a href="#">Certification by Chief Financial Officer pursuant to Rule 13a-14(a) and 15d-14(a) of the Exchange Act Rules, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.</a>					X
32.1*	<a href="#">Certifications by Chief Executive Officer and Chief Financial Officer pursuant to Title 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of Sarbanes-Oxley Act of 2002.</a>					X
99.1	<a href="#">Form of 2021 Performance Share Agreement.</a>					X
99.2	<a href="#">Form of 2021 Restricted Stock Unit Agreement (Directors).</a>					X
99.3	<a href="#">Form of 2021 Restricted Stock Unit Agreement (Executives).</a>					X
101.INS	XBRL Instance Document - the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document					X
101.SCH	XBRL Taxonomy Extension Schema Document					X
101.CAL	XBRL Taxonomy Extension Calculation Linkbase Document					X
101.DEF	XBRL Taxonomy Extension Definition Linkbase Document					X
101.LAB	XBRL Taxonomy Extension Label Linkbase Document					X
101.PRE	XBRL Taxonomy Extension Presentation Linkbase Document					X
104	Cover Page Interactive Data File (formatted as inline XBRL and contained in Exhibit 101)					X

\* Furnished herewith.

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

PDC Energy, Inc.  
(Registrant)

Date: May 5, 2021

/s/ Barton Brookman  
Barton Brookman  
President and Chief Executive Officer  
(principal executive officer)

/s/ R. Scott Meyers  
R. Scott Meyers  
Senior Vice President and Chief Financial Officer  
(principal financial officer)

## Securities Guaranteed by Subsidiary Guarantor

<b>Guaranteed Security</b>	<b>Subsidiary Guarantor</b>
1.25 % Convertible Notes, due September 15, 2021	PDC Permian, Inc.
6.125 % Senior Notes, due September 15, 2024	PDC Permian, Inc.
6.25% Senior Notes, due December 1, 2025	PDC Permian, Inc.
5.75% Senior Notes, due May 15, 2026	PDC Permian, Inc.

CERTIFICATIONS

I, Barton Brookman, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of PDC Energy, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: May 5, 2021

/s/ Barton Brookman

Barton Brookman

President and Chief Executive Officer  
(principal executive officer)

CERTIFICATIONS

I, R. Scott Meyers, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of PDC Energy, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: May 5, 2021

/s/ R. Scott Meyers

R. Scott Meyers

Senior Vice President and Chief Financial Officer

(principal financial officer)

**CERTIFICATION**

In connection with the Quarterly Report of PDC Energy, Inc. (the "Company") on Form 10-Q for the period ended March 31, 2021, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), the undersigned certify pursuant to § 906 of the Sarbanes-Oxley Act of 2002, that:

1. The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Barton Brookman

Barton Brookman  
President and Chief Executive Officer  
(principal executive officer)

May 5, 2021

/s/ R. Scott Meyers

R. Scott Meyers  
Senior Vice President and Chief Financial Officer  
(principal financial officer)

May 5, 2021

**PDC Energy, Inc.**  
**2018 Equity Incentive Plan**

**Performance Stock Unit Agreement**

February 17, 2021
Participant
Address 1
Address 2

Dear :

We are pleased to inform you that PDC Energy, Inc. (the "Company") made the following award of performance stock units to you (the "Performance Stock Units" or "PSUs") pursuant to the Company's 2018 Equity Incentive Plan (the "Plan"). The grant is subject to and governed by the Plan generally, and all capitalized terms not defined herein shall have the meanings given to such terms in the Plan.

**Notice of Performance Stock Unit Award**

Participant [\_\_\_\_\_]

Grant Date February 17, 2021

Target Number of Performance Stock Units ("Target PSUs") [\_\_\_\_\_]

Overview Pursuant to the terms and conditions set forth below, you may earn between 0% - 250% of the Target PSUs based on the total shareholder return ("TSR," as defined below) of the Company over the Performance Period, measured (i) against the TSR of the Peer Companies identified below, and (ii) on an absolute and annualized basis. Except as set forth below under "Special Vesting Events" and "Change in Control," you must be in Continuous Service (as defined below) from the Grant Date through the end of the Performance Period in order to earn any PSUs hereunder.

Performance Period January 1, 2021 – December 31, 2023

Peer Companies "Peer Companies" means the thirteen companies listed below:  
 Centennial Resources Development Inc. (CDEV)  
 Cimarex Energy Co. (XEC)  
 CNX Resources Corp. (CNX)  
 Continental Resources, Inc. (CLR)

Devon Energy Corporation (DVN)  
Diamondback Energy Inc. (FANG)  
Magnolia Oil and Gas Corporation (MGY)  
Marathon Oil Corporation (MRO)  
Matador Resources Company (MTDR)  
Ovintiv Inc. (OVV)  
QEP Resources, Inc. (QEP)  
Range Resources Corp (RRC)  
SM Energy Company (SM)  
Whiting Petroleum Corporation (WLL)

In the event a Peer Company ceases to be publicly traded at any point during the Performance Period, the Committee shall have full discretion to take any action it deems necessary or advisable in its sole and absolute discretion in order to preserve the integrity of the performance goals and the incentive intended by this award, including, but not limited to, determining whether the Peer Company will be replaced with a new Peer Company, dropping such Peer Company from the list of Peer Companies and calculating the number of PSUs earned without designating a replacement, treating the Peer Company as being ranked in last place on the TSR list for the Performance Period (e.g. for bankrupt or other delisted companies), or determining an alternate method of calculating TSR for such Peer Company (e.g. by calculating TSR through the date of acquisition of such Peer Company, and then assuming TSR for the remainder of the period is determined based on an index). The Committee need not take the same action with respect to all Peer Companies that cease to be publicly traded during the Performance Period.

#### Award Determination

Except as set forth below under the headings “Special Vesting Events” and “Change in Control,” the number of PSUs earned shall be determined by the Committee at the end of the Performance Period by applying the following formula (the “General Formula”): (x) Target PSUs, *multiplied by*, (y) the Relative TSR Multiplier (defined and determined below), *multiplied by* (z) the Absolute TSR Multiplier (also defined and determined below), and then adjusting the result of the General Formula, if necessary, to comply with the Maximum Cap and Absolute Performance Override set forth below.

#### Relative TSR Multiplier

The Relative TSR Multiplier shall be determined based on the Company’s relative TSR rank among the Peer Companies for the Performance Period, as follows:

- If the Company is ranked at or above the 90th percentile of the Peer Companies remaining at the end of the Performance Period (including the Company), the Relative TSR Multiplier shall be 200%

- If the Company is ranked at the 50<sup>th</sup> percentile or median of the Peer Companies remaining at the end of the Performance Period (including the Company), the Relative TSR Multiplier shall be 100%
- If the Company is ranked at the 25<sup>th</sup> percentile of the Peer Companies remaining at the end of the Performance Period (including the Company), the Relative TSR Multiplier shall be 50%
- If the Company is ranked below the 25<sup>th</sup> percentile of the Peer Companies remaining at the end of the Performance Period (including the Company), the Relative TSR Multiplier shall be 0%

If the Company is ranked between any of these payout levels, the Relative TSR Multiplier will be interpolated based on the actual percentile ranking of the Company in relation to the levels set forth above, rounded to the nearest whole percentile.

#### Absolute TSR Modifier

The Absolute TSR Multiplier shall be determined based on the Company's annualized absolute TSR over the Performance Period, as follows:

- If the Company's annualized absolute TSR over the Performance Period is greater than 15%, the Absolute TSR Multiplier shall be 150%
- If the Company's annualized absolute TSR over the Performance Period is greater than 10% and less than or equal to 15%, the Absolute TSR Multiplier shall be 125%
- If the Company annualized absolute TSR over the Performance Period is greater than 5% and less than or equal to 10%, the Absolute TSR Multiplier shall be 100%
- If the Company annualized absolute TSR over the Performance Period is greater than 0% and less than or equal to 5%, the Absolute TSR Multiplier shall be 75%
- If the Company annualized absolute TSR over the Performance Period is 0% or less, the Absolute TSR Multiplier shall be 50%

#### Maximum Cap

The maximum number of PSUs that you may earn is capped at 250% of the Target Award, notwithstanding the results of the General Formula.

Absolute Performance Override

If the Relative TSR Multiplier is 0%, but the Company's annualized absolute TSR over the Performance Period is greater than 15%, then notwithstanding the results of the General Formula, you shall earn 50% of the Target Award.

Termination Without “Cause” or for “Good Reason” prior to a Change in Control

In the event that prior to a Change in Control your Continuous Service is terminated by the Company without “Cause” or by you for “Good Reason” (each as defined in the Company severance plan in which you are a participant), then you may be eligible to receive payment of all or a portion of the PSUs, if any, that you would have received at the end of the Performance Period (based on achievement of the performance goals) had you not terminated Continuous Service (the “Potential Shares”). Within forty-five days of the date of termination, the Committee shall determine, in its sole and absolute discretion, the portion, if any, of the Potential Shares that you shall be entitled to receive, which determination shall be based on such factors as the Committee deems relevant, including, but not limited to, the length of your Continuous Service during the Performance Period and the circumstances surrounding your termination. Notwithstanding the foregoing, the Committee shall maintain discretion at any time prior to payment to reduce or eliminate the payment to which you are otherwise due based on your failure to comply with any post-termination restrictive covenants

Death

In the event of your death during the Performance Period but before a Change in Control, the Performance Period will be deemed to have ended as of the date of death, and you will be entitled to receive (i) if your death occurs during the first two (2) years of the Performance Period, one hundred percent (100%) of the Target Award, and (ii) if your death occurs after the first two (2) years of the Performance Period, a number of PSUs based on actual results through the date of death, with TSR for the Company and the Peer Companies calculated by reference to the Average Share Price for the twenty (20) business days prior to the date of death.

Disability

In the event of your Disability during the Performance Period but before a Change in Control, you will receive a number of PSUs based on actual results at the end of the Performance Period.

Continuous Service

The term “Continuous Service” shall mean your uninterrupted service to the Company or an Affiliate as an employee, non-employee director, or consultant. The Administrator shall determine in its discretion whether

and when your Continuous Service has ended (including as a result of any leave of absence); provided, however, that Continuous Service shall not be deemed to have ended in the event you retire or otherwise terminate as an employee but continue to perform services for the Company as a non-employee director or consultant

## Payment

### Timing

Except as set forth below or in the Section entitled “Change in Control,” the Company shall make payment in respect of each PSU that is earned hereunder following the certification of results for the Performance Period, but in all events within seventy-four (74) days following the last day of the Performance Period.

In the event of your death, payment in respect of each PSU that is earned hereunder shall be made within seventy-four (74) days following the date of death.

### Form of Payment

Payment in respect of earned PSUs shall be made (i) by distributing a number of shares of Common Stock equal to the number of PSUs earned, or (ii) through payment of cash equal to the Fair Market Value of the number of shares of Common Stock that would otherwise be distributable as payment, with such Fair Market Value determined as of the date on which you earned the PSUs (i.e. the last day of the Performance Period, the date of death, or the date of the Change in Control, as applicable), or (iii) through any combination thereof, as determined by the Committee in its sole discretion.

## Change in Control

In the event of a Change in Control prior to the end of the Performance Period, the Committee shall first determine the number of PSUs to which you would be entitled based on actual results through the date of the Change in Control, with TSR for the Company and the Peer Companies calculated by reference to the Average Share Price for the twenty (20) business days prior to the Change in Control (the number of PSUs determined pursuant to the foregoing being the “CIC Calculated Units”). In the event you terminated Continuous Service prior to the Change in Control (i.e. in a situation where you retained all or a portion of the award following your termination), the CIC Calculated Units shall be vested immediately. In the event you remained in Continuous Service through the Change in Control, the CIC Calculated Units shall initially be unvested and shall vest in full on the last day of the originally scheduled Performance Period provided that you remain in Continuous Service throughout the remainder of such Performance Period. In the event your Continuous Service terminates following the Change in Control and prior to the end of the Performance Period because of your death, Disability, termination by the Company without Cause, or termination by you for

Good Reason, the CIC Calculated Units shall immediately vest in full on the date of termination. In the event your Continuous Service terminates following a Change in Control for any other reason, the CIC Calculated Units shall be forfeited immediately. Vested CIC Calculated Units shall be paid within seventy-four (74) days following the date on which they become vested (i.e. the last day of the Performance Period, or the date of termination of Continuous Service or Change in Control, as applicable), by (i) distributing to you a number of shares of Common Stock equal to the number of CIC Calculated Units earned, or (ii) through payment of cash equal to the Fair Market Value of the number of shares of Common Stock otherwise distributable as payment (determined as of the date on which you vested in the CIC Calculated Units), or (iii) any combination thereof, as determined by the Committee in its sole discretion. Notwithstanding the foregoing, in the event the Company's Common Stock ceases to be outstanding or publicly traded as a result of the Change in Control, the Committee shall make such adjustments as it deems necessary or appropriate in its sole and absolute discretion in order to preserve the incentive intended under this award, including, but not limited to, providing that the payout of the CIC Calculated Units shall be made solely in cash or other property (or any combination thereof) and that such payout shall be determined by reference to any of the following: (i) the Fair Market Value of the Company's Common Stock as of the date of the Change in Control, (ii) the consideration received in the Change in Control transaction, (iii) securities of the acquirer or any parent or other affiliate thereof, or (iv) such other metric as the Committee may determine in its discretion.

#### Dividend Equivalent Right

You shall be entitled in respect of any earned PSUs to receive an additional amount in cash equal to the value of all dividends and distributions made between the Grant Date and the PSU payment date with respect to a number of shares of Common Stock equal to the number of vested PSUs (the "Dividend Equivalent Amounts"). The Dividend Equivalent Amounts shall be accumulated and paid on the date on which the PSUs to which they relate are paid.

#### TSR and Related Definitions

##### TSR

TSR for the Company or any PSU Peer Company shall mean the percentage equal to (x) the Performance Period Value Change (as defined below) divided by (y) the Beginning Value (as defined below).

##### Beginning Value

Beginning Value for the Company or any Peer Company shall mean the Average Share Price for the twenty (20) business days immediately preceding the first day of the Performance Period.

### Performance Period Value Change

Performance Period Value Change for the Company or any Peer Company shall mean the result of: (1) Average Share Price (as defined below) for the last twenty (20) business days of the Performance Period, *minus* (2) Beginning Value, *plus* (3) Dividends (cash or stock based on ex-dividend date) paid per share of company common stock over the Performance Period.

### Average Share Price

Average Share Price for the Company or any Peer Company shall mean the average daily closing price of the applicable company's common stock over the relevant period on the principal securities exchange on which such shares are traded, as published by a reputable source.

### Stockholder Rights

You shall have no stockholder rights with respect to the Performance Stock Units.

### Other Terms and Conditions

Are set forth in the accompanying Performance Stock Unit Terms and Conditions and the Plan.

By your online acceptance, you and the Company agree that the Performance Stock Unit award granted hereby is granted under and governed by the terms and conditions of the Plan and of this Performance Stock Unit Agreement (including this Notice of Performance Stock Unit Award and the accompanying Performance Stock Unit Terms and Conditions) (the "Grant Documents"). You hereby represent and acknowledge that you been provided the opportunity to review the Plan and the Grant Documents in their entirety, and you hereby agree to accept as binding, conclusive, and final all decisions or interpretations of the Administrator upon any questions relating to the Plan and the Grant Documents.

**PDC ENERGY, INC.**

**Sandra Jacoby, V.P. Corporate Administration**

If you have any questions concerning the Grant Documents, please contact the General Counsel's Office.

## **Performance Stock Unit Terms and Conditions**

The following terms and conditions apply to the Performance Stock Unit award granted to you by the Company, as specified in the accompanying Notice of Performance Stock Unit Award.

1. **Performance Stock Unit Award.** Effective as of the Grant Date, the Company has issued to you a Performance Stock Unit award, as set forth in and subject to the terms and conditions of the Notice of Performance Stock Unit Award and these Performance Stock Unit Terms and Conditions (together, the “Grant Documents”), and the Plan (which is incorporated herein by reference).

2. **Performance Stock Units Non-Transferable.** The Performance Stock Unit award (and related rights) may not be sold, assigned, transferred by gift or otherwise, pledged, hypothecated, or otherwise disposed of, by operation of law or otherwise.

3. **Number of PSUs Earned.** Unless otherwise provided in the Plan, Performance Stock Units shall be earned in accordance with the terms and conditions set forth in the Notice of Performance Stock Unit Award.

4. **Payment.** Payment in respect of earned Performance Stock Units shall be made at the time(s) and in the form(s) set forth in the Notice of Performance Stock Unit Award.

5. **Termination of Service; Forfeiture.** Upon the termination of your Continuous Service for any reason, any portion of the Performance Stock Unit award that has not been earned or that is not earnable in accordance with Paragraph 3 and the Notice of Performance Stock Unit Award shall immediately be forfeited. Upon forfeiture, you shall have no further rights with respect to such portion of the Performance Stock Unit award and related Dividend Equivalent Amounts.

6. **Tax Treatment; Section 409A.** You may incur tax liability as a result of the receipt of the Performance Stock Unit award and payments thereunder. You should consult your own tax adviser for tax advice. You acknowledge that the Administrator, in the exercise of its sole discretion and without your consent, may amend or modify the Grant Documents in any manner, and delay the payment of any amounts thereunder, to the minimum extent necessary to satisfy the requirements of Section 409A of the Code. The Company will provide you with notice of any such amendment or modification. This Section does not, and shall not be construed so as to, create any obligation on the part of the Company to adopt any such amendments or to take any other actions or to indemnify you for any failure to do so.

7. **Tax Withholding.** You shall make appropriate arrangements with the Company to provide for payment of all federal, state, local or foreign taxes of any kind required by law to be withheld in respect of your Performance Stock Units. Such arrangements may include, but are not limited to, the payment of cash directly to the Company, withholding by the Company from other cash payments of any kind otherwise due you, or share withholding as described below. You may elect to satisfy the minimum statutory withholding obligations, in whole or in part, (i) by having the Company withhold shares otherwise issuable to you or (ii) by delivering to the Company shares of Common Stock already owned by you. The shares delivered or withheld shall have an aggregate Fair Market Value not in excess of the minimum statutory total tax withholding obligations. In addition, to the extent provided by the Plan, you may elect to have the Company perform additional voluntary tax withholding through the withholding or delivery of shares up to the maximum statutory tax rates in your applicable jurisdictions. The Fair Market Value of the shares used for tax withholding purposes shall be determined by the Company as of the date on which taxation occurs. Shares used for tax withholding purposes must be vested and cannot

be subject to any repurchase, forfeiture, or other similar requirements. Any election to withhold or deliver shares shall be irrevocable, made in writing, signed by you, and shall be subject to any restrictions or limitations that the Administrator, in its sole discretion, deems appropriate.

8. Consent Relating to Personal Data. Although you are not required to do so, you hereby voluntarily acknowledge and consent to the collection, use, processing and transfer of personal data as described in this Section 8. The Company and its subsidiaries hold, for the purpose of managing and administering the Plan, certain personal information about you, including your name, home address and telephone number, date of birth, social security number or other employee identification number, salary, nationality, job title, any shares or directorships held in the Company, details of all Performance Stock Unit and other equity awards or any other entitlement to shares awarded, canceled, purchased, vested, unvested or outstanding in your favor (“Data”). The Company and/or its subsidiaries will transfer Data among themselves as necessary for the purpose of implementation, administration and management of your participation in the Plan and the Company and/or any of its subsidiaries may each further transfer Data to any third parties assisting the Company in the implementation, administration and management of the Plan. These recipients may be located throughout the world, including the United States. You authorize them to receive, possess, use, retain and transfer the Data, in electronic or other form, for the purposes of implementing, administering and managing your participation in the Plan, including any requisite transfer of such Data as may be required for the administration of the Plan and/or the subsequent holding of shares on your behalf to a broker or other third party with whom you may elect to deposit any shares acquired pursuant to the Plan. You may, at any time, review Data, require any necessary amendments to it or withdraw the consents herein in writing by contacting the Company.

9. Other Employee Benefits. Except as specifically provided otherwise in any relevant employee benefit plan, program, or arrangement, the Performance Stock Unit award evidenced hereby is not part of normal or expected compensation for purposes of calculating any severance, resignation, redundancy, end of service payments, bonuses, long-service awards, pension or retirement benefits or similar payments.

10. Electronic Delivery. BY YOUR ELECTRONIC ACCEPTANCE OF THIS AWARD, YOU HEREBY CONSENT TO ELECTRONIC DELIVERY OF THE PLAN, AND ANY DISCLOSURE OR OTHER DOCUMENTS RELATED TO THE PLAN, INCLUDING FUTURE GRANT DOCUMENTS (COLLECTIVELY, THE “PLAN DOCUMENTS”). THE COMPANY MAY DELIVER THE PLAN DOCUMENTS ELECTRONICALLY TO YOU BY E-MAIL, BY POSTING SUCH DOCUMENTS ON ITS INTRANET WEBSITE OR BY ANOTHER MODE OF ELECTRONIC DELIVERY AS DETERMINED BY THE COMPANY IN ITS SOLE DISCRETION. YOU ACKNOWLEDGE THAT YOU ARE ABLE TO ACCESS, VIEW AND RETAIN AN E-MAIL ANNOUNCEMENT INFORMING YOU THAT THE PLAN DOCUMENTS ARE AVAILABLE IN HTML, PDF OR SUCH OTHER FORMAT AS THE COMPANY DETERMINES IN ITS SOLE DISCRETION.

11. Notices. Any notice required or permitted to be given hereunder shall be in writing and shall be given by hand delivery, by e-mail, by facsimile, or by first class registered or certified mail, postage prepaid, addressed, if to the Company, to its Corporate Secretary, and if to you, to your address now on file with the Company, or to such other address as either may designate in writing. Any notice shall be deemed to be duly given as of the date delivered in the case of personal delivery, e-mail, or facsimile, or as of the second day after enclosed in a properly sealed envelope and deposited, postage prepaid, in a United States post office, in the case of mailed notice.

12. Amendment. The Grant Documents may be amended by the Administrator at any time without your consent if such amendment is not materially adverse to your rights hereunder or is otherwise permitted herein. In all other cases, the Grant Documents may not be amended or otherwise modified unless evidenced in writing and signed by the Company and by you.

13. Relationship to Plan. Nothing in the Grant Documents shall alter the terms of the Plan. If there is a conflict between the terms of the Plan and the terms of the Grant Documents, the terms of the Plan shall prevail.

14. Construction; Severability. The section headings contained herein are for reference purposes only and shall not in any way affect the meaning or interpretation of these Performance Stock Unit Terms and Conditions. The invalidity or unenforceability of any provision of the Grant Documents shall not affect the validity or enforceability of any other provision thereof, and each other provision thereof shall be severable and enforceable to the extent permitted by law.

15. Waiver. Any provision contained in the Grant Documents may be waived, either generally or in any particular instance, by the Administrator appointed under the Plan, but only to the extent permitted under the Plan.

16. Binding Effect. The Grant Documents shall be binding upon and inure to the benefit of the Company and to you and your respective heirs, executors, administrators, legal representatives, successors and assigns.

17. Rights to Employment. Nothing contained in the Grant Documents shall be construed as giving you any right to be retained in the employ of the Company and the Grant Documents are limited solely to governing the parties' rights and obligations with respect to the Performance Stock Unit award.

18. Governing Law. The Grant Documents shall be governed by and construed in accordance with the laws of the State of Delaware, without regard to the choice of law principles thereof.

19. Company Policies to Apply; Potential Clawback. The sale of any shares of Common Stock received as payment under the Performance Stock Unit award is subject to the Company's policies regulating securities trading by employees, all relevant federal and state securities laws and the listing requirements of any stock exchange on which the shares of the Company's Common Stock are then traded. In addition, participation in the Plan and receipt of remuneration as a result of the Performance Stock Unit award is subject in all respects to any laws, regulations, or Company compensation policies related to clawback that may be in effect from time to time.

20. Section 409A Compliance. The Performance Stock Unit award is intended to comply with or be exempt from the requirements of section 409A of the Internal Revenue Code, and the Grant Documents shall be interpreted and administered in a manner consistent with such intent. You shall be solely responsible and liable for the satisfaction of all taxes and penalties that may be imposed on you in connection with the Performance Stock Unit award granted hereunder (including any taxes and penalties under Section 409A of the Code), and neither the Company nor any of its Affiliates shall have any obligation to indemnify or otherwise hold you harmless from any or all of such taxes or penalties.

**PDC Energy, Inc.**  
**Amended and Restated 2010 Long-Term Equity Compensation Plan**

**Director Restricted Stock Unit Agreement**

February 17, 2021
Director name
Address 1
Address 2

Dear :

We are pleased to inform you that PDC Energy, Inc. (the “Company”) has made the following award of restricted stock units (the “Restricted Stock Units”) to you pursuant to the Company’s Amended and Restated 2010 Long-Term Equity Compensation Plan (the “Plan”). The grant is subject to and governed by the Plan generally, and all capitalized terms not defined herein shall have the meanings given to such terms in the Plan.

**Notice of Restricted Stock Unit Award**

Grant Date February 17, 2021

Number of Restricted Stock Units \_\_\_\_\_.

Vesting Schedule Except as set forth below, your Restricted Stock Units will vest on the one (1) year anniversary of the Grant Date (the “Scheduled Vesting Date”), subject to your continued provision of service on the Board from the Grant Date through such date.

Special Vesting Events Notwithstanding the above, any unvested Restricted Stock Units shall become vested in full upon the occurrence of any of the following:

1. your retirement from the Board in compliance with the Board’s retirement policy as then in effect;
2. the termination of your service on the Board as a result of your not being nominated for reelection by the Board;
3. the termination of your service on the Board because of your resignation or failure to stand for reelection with the consent of the Company’s Board (which means approval by at least 80% of the directors voting, with you abstaining);

4. the termination of your service on the Board because you, although nominated for reelection by the Board, are not reelected by the Company's stockholders;
5. the termination of your service on the Board because of (i) your resignation at the request of the Nominating and Governance Committee of the Board (or successor committee), (ii) your removal by action of the stockholders or by the Board, or (iii) a Change in Control of the Company; or
6. the termination of your service on the Board because of death or Disability.

A termination of your service on the Board for any reason not described in (1) through (6) above (including, but not limited to, a removal or resignation for cause) will result in a forfeiture on the date of termination of all Restricted Stock Units not previously vested.

#### Payment

##### Timing

The Company shall make payment for each Restricted Stock Unit that vests hereunder within 10 calendar days following the vesting of such Restricted Stock Units, and in all events no later than March 14, 2022.

##### Form of Payment

Payment in respect of vested Restricted Stock Units shall be made by distributing a number of shares of Common Stock equal to the number of vested Restricted Stock Units being paid.

#### Dividend Equivalent Right

Restricted Stock Units shall have related dividend equivalent rights, which shall entitle you to receive an additional amount in cash in respect of your vested Restricted Stock Units equal to the value of all dividends and distributions made between the Grant Date and the payment date with respect to a number of shares of Common Stock equal to the number of Restricted Stock Units paid on such date (the "Dividend Equivalent Amounts"). The Dividend Equivalent Amounts shall be accumulated and paid at the same time as the vested Restricted Stock Units to which they relate. In the event the related Restricted Stock Units are forfeited, the accumulated Dividends Equivalent Amounts will also be forfeited.

#### Stockholder Rights

You have no stockholder rights with respect to the Restricted Stock Units.

#### Other Terms and Conditions

Are set forth in the accompanying Restricted Stock Unit Grant Terms and Conditions and the Plan.

By your online acceptance, you and the Company agree that the Restricted Stock Units granted hereby are granted under and governed by the terms and conditions of the Plan and of this Director Restricted Stock Unit Agreement (including this Notice of Director Restricted Stock Unit Award and the accompanying Restricted Stock Unit Terms and Conditions) (the “Grant Documents”). You hereby represent and acknowledge that you (i) have reviewed the Plan and the Grant Documents in their entirety, and have had an opportunity to obtain the advice of counsel prior to executing this document, (ii) fully understand all provisions of the Plan and the Grant Documents, and (iii) hereby agree to accept as binding, conclusive and final all decisions or interpretations of the Company’s Compensation Committee (the “Committee”) upon any questions relating to the Plan and the Grant Documents.

**PDC ENERGY, INC.**

**Nicole L. Martinet, Senior V.P. and General Counsel**

If you have any questions concerning the Grant Documents please contact the General Counsel’s Office.

## **Restricted Stock Unit Terms and Conditions**

The following terms and conditions apply to the Restricted Stock Units granted to you by the Company, as specified in the accompanying Notice of Restricted Stock Unit Award.

1. **Grant of Restricted Stock Units.** The Company has issued to you the number of Restricted Stock Units set forth above in the Notice of Restricted Stock Unit Award, effective on the Grant Date, and subject to the terms and conditions set forth in the Notice of Restricted Stock Unit Award and the Restricted Stock Unit Terms and Conditions (together, the “Grant Documents”), and the Plan (which is incorporated herein by reference).
2. **Restricted Stock Units Non-Transferable.** Restricted Stock Units (and related rights) may not be sold, assigned, transferred by gift or otherwise, pledged, hypothecated, or otherwise disposed of, by operation of law or otherwise.
3. **Vesting.** Unless otherwise provided in the Plan, your Restricted Stock Units shall vest in accordance with the Vesting Schedule and/or upon the Special Vesting Events set forth in the Notice of Restricted Stock Unit Grant.
4. **Payment.** Payment in respect of vested Restricted Stock Units shall be made at the time(s) and in the form(s) set forth in the Notice of Restricted Stock Unit Grant.
5. **Termination of Service; Forfeiture.** Upon the termination of your service on the Board for any reason, any Restricted Stock Units that do not or have not vested in accordance with Paragraph 3 and the Notice of Restricted Stock Unit Award shall immediately be forfeited. Upon forfeiture, you shall have no further rights with respect to such Restricted Stock Units and related Dividend Equivalent Amounts.
6. **Tax Treatment; Section 409A.** You may incur tax liability as a result of the receipt of Restricted Stock Units and payments thereunder. You should consult your own tax adviser for tax advice. You acknowledge that the Committee, in the exercise of its sole discretion and without your consent, may amend or modify the Grant Document in any manner, and delay the payment of any amounts thereunder, to the minimum extent necessary to satisfy the requirements of Section 409A of the Code. The Company will provide you with notice of any such amendment or modification. This Section does not, and shall not be construed so as to, create any obligation on the part of the Company to adopt any such amendments or to take any other actions or to indemnify you for any failure to do so.
7. **Reserved.**
8. **Consent Relating to Personal Data.** Although you are not required to do so, you hereby voluntarily acknowledge and consent to the collection, use, processing and transfer of personal data as described in this Section 8. The Company and its subsidiaries hold, for the purpose of managing and administering the Plan, certain personal information about you, including your name, home address and telephone number, date of birth, social security number or other identification number, salary, nationality, job title, any Shares or directorships held in the Company, details of all Restricted Stock Units and other equity awards or any other entitlement to Shares awarded, canceled, purchased, vested, unvested or outstanding in your favor (“Data”). The Company and/or its subsidiaries will transfer Data among themselves as necessary for the purpose of implementation, administration and management of your participation in the Plan and the Company and/or any of its subsidiaries may each further transfer Data to any third parties assisting the Company in the implementation, administration and management of the

Plan. These recipients may be located throughout the world, including the United States. You authorize them to receive, possess, use, retain and transfer the Data, in electronic or other form, for the purposes of implementing, administering and managing your participation in the Plan, including any requisite transfer of such Data as may be required for the administration of the Plan and/or the subsequent holding of Shares on your behalf to a broker or other third party with whom you may elect to deposit any Shares acquired pursuant to the Plan. You may, at any time, review Data, require any necessary amendments to it or withdraw the consents herein in writing by contacting the Company.

9. Reserved.

10. Electronic Delivery. BY YOUR ACCEPTANCE OF THIS AWARD, YOU HEREBY CONSENT TO ELECTRONIC DELIVERY OF THE PLAN, AND ANY DISCLOSURE OR OTHER DOCUMENTS RELATED TO THE PLAN, INCLUDING FUTURE GRANT DOCUMENTS (COLLECTIVELY, THE "PLAN DOCUMENTS"). THE COMPANY MAY DELIVER THE PLAN DOCUMENTS ELECTRONICALLY TO YOU BY E-MAIL, BY POSTING SUCH DOCUMENTS ON ITS INTRANET WEBSITE OR BY ANOTHER MODE OF ELECTRONIC DELIVERY AS DETERMINED BY THE COMPANY IN ITS SOLE DISCRETION. YOU ACKNOWLEDGE THAT YOU ARE ABLE TO ACCESS, VIEW AND RETAIN AN E-MAIL ANNOUNCEMENT INFORMING YOU THAT THE PLAN DOCUMENTS ARE AVAILABLE IN HTML, PDF OR SUCH OTHER FORMAT AS THE COMPANY DETERMINES IN ITS SOLE DISCRETION.

11. Notices. Any notice required or permitted to be given hereunder shall be in writing and shall be given by hand delivery, by e-mail, by facsimile, or by first class registered or certified mail, postage prepaid, addressed, if to the Company, to its Corporate Secretary, and if to you, to your address now on file with the Company, or to such other address as either may designate in writing. Any notice shall be deemed to be duly given as of the date delivered in the case of personal delivery, e-mail, or facsimile, or as of the second day after enclosed in a properly sealed envelope and deposited, postage prepaid, in a United States post office, in the case of mailed notice.

12. Amendment. The Grant Documents may be amended by the Committee at any time without your consent if such amendment does not reduce the benefits to which you were entitled or is otherwise permitted herein or in the Plan. In all other cases, the Grant Documents may not be amended or otherwise modified unless evidenced in writing and signed by the Company and by you.

13. Relationship to Plan. Nothing in the Grant Documents shall alter the terms of the Plan. If there is a conflict between the terms of the Plan and the terms of the Grant Documents, the terms of the Plan shall prevail.

14. Construction; Severability. The section headings contained herein are for reference purposes only and shall not in any way affect the meaning or interpretation of these Restricted Stock Unit Terms and Conditions. The invalidity or unenforceability of any provision of the Grant Documents shall not affect the validity or enforceability of any other provision thereof, and each other provision thereof shall be severable and enforceable to the extent permitted by law.

15. Waiver. Any provision contained in the Grant Documents may be waived, either generally or in any particular instance, by the Committee appointed under the Plan, but only to the extent permitted under the Plan.

16. Binding Effect. The Grant Documents shall be binding upon and inure to the benefit of the Company and to you and each of your respective heirs, executors, administrators, legal representatives, successors and assigns.

17. Rights to Continued Board Service. Nothing contained in the Grant Documents shall be construed as giving you any right to be retained on the Board and the Grant Documents are limited solely to governing your rights and obligations with respect to your Restricted Stock Units.

18. Governing Law. The Grant Documents shall be governed by and construed in accordance with the laws of the State of Colorado, without regard to the choice of law principles thereof.

19. Company Policies to Apply; Potential Clawback. The sale of any shares of Common Stock received as payment under the Restricted Stock Units is subject to the Company's policies regulating securities trading by directors, all relevant federal and state securities laws and the listing requirements of any stock exchange on which the shares of the Company's Common Stock are then traded. In addition, participation in the Plan and receipt of remuneration as a result of the Restricted Stock Units is subject in all respects to any laws, regulations, or Company compensation policies related to clawback that may be in effect from time to time.

20. Section 409A Compliance. The Restricted Stock Units granted hereunder are intended to comply with the requirements of section 409A of the Internal Revenue Code, and the Grant Documents shall be interpreted and administered in a manner consistent with such intent. You shall be solely responsible and liable for the satisfaction of all taxes and penalties that may be imposed on you in connection with the Restricted Stock Units granted hereunder (including any taxes and penalties under Section 409A of the Code), and neither the Company nor any of its Affiliates shall have any obligation to indemnify or otherwise hold you harmless from any or all of such taxes or penalties.

**PDC Energy, Inc.  
2018 Equity Incentive Plan**

**VP/Executive Restricted Stock Unit Agreement**

February 17, 2021
VP/Executive name
Address 1
Address 2

Dear :

We are pleased to inform you that PDC Energy, Inc. (the “Company”) made the following award of restricted stock units to you (the “Restricted Stock Units”) pursuant to the Company’s 2018 Equity Incentive Plan (the “Plan”). The grant is subject to and governed by the Plan generally, and all capitalized terms not defined herein shall have the meanings given to such terms in the Plan.

**Notice of Restricted Stock Unit Award**

Grant Date	February 17, 2021
Number of Restricted Stock Units	_____.
Vesting Schedule	

Except as set forth below, the Restricted Stock Units will vest in accordance with the following schedule, provided you remain in the Continuous Service of the Company or its Subsidiaries from the Grant Date to the applicable “Scheduled Vesting Date” set forth below:

<u>Shares</u>	<u>Vest Date</u>
[____]	February 25, 2022
[____]	February 25, 2023
[____]	February 25, 2024

The term “Continuous Service” shall mean your uninterrupted service to the Company or an Affiliate as an employee, non-employee director, or consultant. The Administrator shall determine in its discretion whether and when your Continuous Service has ended (including as a result of any leave of absence); provided, however, that your Continuous Service shall not be deemed to have ended in the event you retire or otherwise terminate as an employee but continue to perform services for the Company as a non-employee director or consultant.

## Special Vesting Events

### Certain terminations of Continuous Service

In the event of the termination of your Continuous Service due to death or Disability, as defined in the Plan, or due to a termination without Cause or your voluntary resignation for Good Reason (as the terms “Cause” and “Good Reason” are defined in your employment agreement, if any, or if none, in any Company severance plan in which you are a participant), any unvested Restricted Stock Units will vest as of your date of termination.

## Payment

### Timing

The Company shall make payment for each Restricted Stock Unit that vests hereunder upon the first to occur of: (i) the Scheduled Vesting Date of such Restricted Stock Units, or (ii) your “Separation from Service” (as defined for purposes of Code Section 409A) (the first event to occur being the “Applicable Payment Event”). Notwithstanding the foregoing, if and only if (i) the Restricted Stock Units provided hereunder are non-qualified deferred compensation subject to Code Section 409A, (ii) you are a “specified employee” as defined for purposes of Code Section 409A, and (iii) distribution would otherwise be made on the date of your Separation from Service, then distribution shall be delayed until the sooner of (x) the date that is 6 months and one day following the date of such Separation from Service, (y) your death, or (z) such sooner date as may be permitted under Code Section 409A

### Form of Payment

Payment in respect of vested Restricted Stock Units shall be made by distributing a number of shares of Common Stock equal to the number of vested Restricted Stock Units being paid.

## Dividend Equivalent Right

Restricted Stock Units shall have related dividend equivalent rights, which shall entitle you to receive an additional amount in cash in respect of your vested Restricted Stock Units equal to the value of all dividends and distributions made between the Grant Date and the payment date with respect to a number of shares of Common Stock equal to the number of Restricted Stock Units paid on such date (the “Dividend Equivalent Amounts”). The Dividend Equivalent Amounts shall be accumulated and paid at the same time as the vested Restricted Stock Units to which they relate. In the event the related Restricted Stock Units are forfeited, the accumulated Dividends Equivalent Amounts will also be forfeited.

## Stockholder Rights

You have no stockholder rights with respect to the Restricted Stock Units.

Other Terms and Conditions

Are set forth in the accompanying Restricted Stock Unit Grant Terms and Conditions and the Plan.

By your online acceptance, you and the Company agree that the Restricted Stock Units granted hereby are granted under and governed by the terms and conditions of the Plan and of this VP/Executive Restricted Stock Unit Agreement (including this Notice of Restricted Stock Unit Award and the accompanying Restricted Stock Unit Terms and Conditions) (the “Grant Documents”). You hereby represent and acknowledge that you been provided the opportunity to review the Plan and the Grant Documents in their entirety, and you hereby agree to accept as binding, conclusive, and final all decisions or interpretations of the Administrator upon any questions relating to the Plan and the Grant Documents.

**PDC ENERGY, INC.**

**Sandra Jacoby, V.P. Corporate Administration**

If you have any questions concerning the Grant Documents, please contact the General Counsel’s Office.

## **Restricted Stock Unit Terms and Conditions**

The following terms and conditions apply to the Restricted Stock Units granted to you by the Company, as specified in the accompanying Notice of Restricted Stock Unit Award.

1. **Grant of Restricted Stock Units.** The Company has issued to you the number of Restricted Stock Units set forth above in the Notice of Restricted Stock Unit Award, effective on the Grant Date, and subject to the terms and conditions set forth in the Notice of Restricted Stock Unit Award and the Restricted Stock Unit Terms and Conditions (together, the “Grant Documents”), and the Plan (which is incorporated herein by reference).

2. **Restricted Stock Units Non-Transferable.** Restricted Stock Units (and related rights) may not be sold, assigned, transferred by gift or otherwise, pledged, hypothecated, or otherwise disposed of, by operation of law or otherwise.

3. **Vesting.** Unless otherwise provided in the Plan, your Restricted Stock Units shall vest in accordance with the Vesting Schedule and/or upon the Special Vesting Events set forth in the Notice of Restricted Stock Unit Grant.

4. **Payment.** Payment in respect of vested Restricted Stock Units shall be made at the time(s) and in the form(s) set forth in the Notice of Restricted Stock Unit Grant.

5. **Termination of Service; Forfeiture.** Upon the termination of your Continuous Service for any reason, any Restricted Stock Units that have not vested in accordance with Paragraph 3 and the Notice of Restricted Stock Unit Award shall immediately be forfeited. Upon forfeiture, you shall have no further rights with respect to such Restricted Stock Units and related Dividend Equivalent Amounts.

6. **Tax Treatment; Section 409A.** You may incur tax liability as a result of the receipt of Restricted Stock Units and payments thereunder. You should consult your own tax adviser for tax advice. You acknowledge that the Administrator, in the exercise of its sole discretion and without your consent, may amend or modify the Grant Documents in any manner, and delay the payment of any amounts thereunder, to the minimum extent necessary to satisfy the requirements of Section 409A of the Code. The Company will provide you with notice of any such amendment or modification. This Section does not, and shall not be construed so as to, create any obligation on the part of the Company to adopt any such amendments or to take any other actions or to indemnify you for any failure to do so.

7. **Tax Withholding.** You shall make appropriate arrangements with the Company to provide for payment of all federal, state, local or foreign taxes of any kind required by law to be withheld in respect of your Restricted Stock Units. Such arrangements may include, but are not limited to, the payment of cash directly to the Company, withholding by the Company from other cash payments of any kind otherwise due you, or share withholding as described below. You may elect to satisfy the minimum statutory withholding obligations, in whole or in part, (i) by having the Company withhold shares otherwise issuable to you or (ii) by delivering to the Company shares of Common Stock already owned by you. The shares delivered or withheld shall have an aggregate Fair Market Value not in excess of the minimum statutory total tax withholding obligations. In addition, to the extent provided by the Plan, you may elect to have the Company perform additional voluntary tax withholding through the withholding or delivery of shares up to the maximum statutory tax rates in your applicable jurisdictions. The Fair Market Value of the shares used for tax withholding purposes shall be determined by the Company as of the date on which taxation occurs. Shares used for tax withholding purposes must be vested and cannot be subject to any repurchase, forfeiture, or other similar requirements. Any election to withhold or

deliver shares shall be irrevocable, made in writing, signed by you, and shall be subject to any restrictions or limitations that the Administrator, in its sole discretion, deems appropriate.

8. Consent Relating to Personal Data. Although you are not required to do so, you hereby voluntarily acknowledge and consent to the collection, use, processing and transfer of personal data as described in this Section 8. The Company and its subsidiaries hold, for the purpose of managing and administering the Plan, certain personal information about you, including your name, home address and telephone number, date of birth, social security number or other employee identification number, salary, nationality, job title, any shares or directorships held in the Company, details of all Restricted Stock Units and other equity awards or any other entitlement to shares awarded, canceled, purchased, vested, unvested or outstanding in your favor (“Data”). The Company and/or its subsidiaries will transfer Data among themselves as necessary for the purpose of implementation, administration and management of your participation in the Plan and the Company and/or any of its subsidiaries may each further transfer Data to any third parties assisting the Company in the implementation, administration and management of the Plan. These recipients may be located throughout the world, including the United States. You authorize them to receive, possess, use, retain and transfer the Data, in electronic or other form, for the purposes of implementing, administering and managing your participation in the Plan, including any requisite transfer of such Data as may be required for the administration of the Plan and/or the subsequent holding of shares on your behalf to a broker or other third party with whom you may elect to deposit any shares acquired pursuant to the Plan. You may, at any time, review Data, require any necessary amendments to it or withdraw the consents herein in writing by contacting the Company.

9. Other Employee Benefits. Except as specifically provided otherwise in any relevant employee benefit plan, program, or arrangement, the Restricted Stock Units evidenced hereby are not part of normal or expected compensation for purposes of calculating any severance, resignation, redundancy, end of service payments, bonuses, long-service awards, pension or retirement benefits or similar payments.

10. Electronic Delivery. BY YOUR ELECTRONIC ACCEPTANCE OF THIS AWARD, YOU HEREBY CONSENT TO ELECTRONIC DELIVERY OF THE PLAN, AND ANY DISCLOSURE OR OTHER DOCUMENTS RELATED TO THE PLAN, INCLUDING FUTURE GRANT DOCUMENTS (COLLECTIVELY, THE “PLAN DOCUMENTS”). THE COMPANY MAY DELIVER THE PLAN DOCUMENTS ELECTRONICALLY TO YOU BY E-MAIL, BY POSTING SUCH DOCUMENTS ON ITS INTRANET WEBSITE OR BY ANOTHER MODE OF ELECTRONIC DELIVERY AS DETERMINED BY THE COMPANY IN ITS SOLE DISCRETION. YOU ACKNOWLEDGE THAT YOU ARE ABLE TO ACCESS, VIEW AND RETAIN AN E-MAIL ANNOUNCEMENT INFORMING YOU THAT THE PLAN DOCUMENTS ARE AVAILABLE IN HTML, PDF OR SUCH OTHER FORMAT AS THE COMPANY DETERMINES IN ITS SOLE DISCRETION.

11. Notices. Any notice required or permitted to be given hereunder shall be in writing and shall be given by hand delivery, by e-mail, by facsimile, or by first class registered or certified mail, postage prepaid, addressed, if to the Company, to its Corporate Secretary, and if to you, to your address now on file with the Company, or to such other address as either may designate in writing. Any notice shall be deemed to be duly given as of the date delivered in the case of personal delivery, e-mail, or facsimile, or as of the second day after enclosed in a properly sealed envelope and deposited, postage prepaid, in a United States post office, in the case of mailed notice.

12. Amendment. The Grant Documents may be amended by the Administrator at any time without your consent if such amendment is not materially adverse to your rights hereunder or is otherwise

permitted herein. In all other cases, the Grant Documents may not be amended or otherwise modified unless evidenced in writing and signed by the Company and by you.

13. Relationship to Plan. Nothing in the Grant Documents shall alter the terms of the Plan. If there is a conflict between the terms of the Plan and the terms of the Grant Documents, the terms of the Plan shall prevail.

14. Construction; Severability. The section headings contained herein are for reference purposes only and shall not in any way affect the meaning or interpretation of these Restricted Stock Unit Terms and Conditions. The invalidity or unenforceability of any provision of the Grant Documents shall not affect the validity or enforceability of any other provision thereof, and each other provision thereof shall be severable and enforceable to the extent permitted by law.

15. Waiver. Any provision contained in the Grant Documents may be waived, either generally or in any particular instance, by the Administrator appointed under the Plan, but only to the extent permitted under the Plan.

16. Binding Effect. The Grant Documents shall be binding upon and inure to the benefit of the Company and to you and your respective heirs, executors, administrators, legal representatives, successors and assigns.

17. Rights to Employment. Nothing contained in the Grant Documents shall be construed as giving you any right to be retained in the employ of the Company and the Grant Documents are limited solely to governing the parties' rights and obligations with respect to the Restricted Stock Units.

18. Governing Law. The Grant Documents shall be governed by and construed in accordance with the laws of the State of Delaware, without regard to the choice of law principles thereof.

19. Company Policies to Apply; Potential Clawback. The sale of any shares of Common Stock received as payment under the Restricted Stock Units is subject to the Company's policies regulating securities trading by employees, all relevant federal and state securities laws and the listing requirements of any stock exchange on which the shares of the Company's Common Stock are then traded. In addition, participation in the Plan and receipt of remuneration as a result of the Restricted Stock Units is subject in all respects to any laws, regulations, or Company compensation policies related to clawback that may be in effect from time to time.

20. Section 409A Compliance. The Restricted Stock Units granted hereunder are intended to comply with or be exempt from the requirements of section 409A of the Internal Revenue Code, and the Grant Documents shall be interpreted and administered in a manner consistent with such intent. You shall be solely responsible and liable for the satisfaction of all taxes and penalties that may be imposed on you in connection with the Restricted Stock Units granted hereunder (including any taxes and penalties under Section 409A of the Code), and neither the Company nor any of its Affiliates shall have any obligation to indemnify or otherwise hold you harmless from any or all of such taxes or penalties. In the event that the Restricted Stock Units granted hereunder are non-qualified deferred compensation subject to Code Section 409A, then notwithstanding anything to the contrary in Section 8.2 of the Plan, no amounts shall be paid upon a Change in Control (even though vesting may be accelerated) unless the Change in Control also qualifies as a "change in control event" as defined in Treasury Regulation Section 1.409A-3(i)(5)(i) and payment would be permitted under Code Section 409A (including, but not limited to, under the plan termination rules of Treasury Regulation Section 1.409-3(j)(ix)(B)).